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**Exhibit 7**  
**Debt Issued by Lehman**  
**July 1, 2007 - September 15, 2008**

Quarter	Issue Amount		Total
	Senior Unsecured	Subordinated	
Q3 2007	\$ 10,784,728,230	\$ 3,500,000,000	\$ 14,284,728,230
Q4 2007	1,138,585,860	1,500,000,000	2,638,585,860
Q1 2008	5,933,512,690	-	5,933,512,690
Q2 2008	2,922,104,790	2,000,000,000	4,922,104,790
Q3 2008	103,984,020	-	103,984,020
<b>Total</b>	<b>\$ 20,882,915,590</b>	<b>\$ 7,000,000,000</b>	<b>\$ 27,882,915,590</b>

**Notes:**

- [1] Debt is limited to new debt issued by Lehman in U.S. dollars between July 1, 2007 and September 15, 2008, as reported by Bloomberg.
- [2] Senior unsecured is the sum of all senior unsecured, senior unsubordinated, unsecured, senior note, and unsubordinated debt.
- [3] Subordinated is the sum of all subordinated and junior subordinated debt.
- [4] Lehman also issued \$230 million of debt in the form of notes. A note is defined as "a legal document that is evidence of a debt and that requires payment within a specific time period."
- [5] Thirty-eight of the 678 debt securities issued by Lehman do not have an issue amount available on Bloomberg. I exclude these notes from this analysis.

**Source:** Bloomberg L.P.

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**Exhibit 8**  
**Market Capitalization as a Percentage of Market Capitalization 12 Months Prior to Bankruptcy Filing**  
**Banking and Financial Companies with at Least \$1 Billion in Assets that Filed for Bankruptcy between January 1, 2007 and December 31, 2009**

Company	Bankruptcy Filing Date	Days Prior to Bankruptcy Filing <sup>[1]</sup>										Market Cap 12 Months Prior to Bankruptcy Filing (\$ millions)
		365	270	180	90	60	30	15	10	5	2	
Advanta Corp	11/8/2009	100.0%	26.5%	43.2%	24.9%	23.9%	23.9%	18.8%	18.3%	14.9%	16.8%	\$ 28.3
American Home Mortgage Investment Corp	8/6/2007	100.0%	95.6%	107.5%	71.8%	71.0%	59.3%	43.2%	35.3%	5.0%	2.3%	1,610.0
BankUnited Financial Corp	5/21/2009	100.0%	50.6%	9.4%	6.6%	6.9%	8.2%	16.8%	22.6%	24.2%	22.0%	112.0
Capital Corp of the West	5/11/2009	100.0%	72.2%	39.8%	1.7%	0.2%	0.4%	0.6%	0.6%	0.5%	0.8%	55.4
CIT Group Inc	11/1/2009	100.0%	94.0%	92.8%	35.0%	48.6%	40.1%	38.4%	38.4%	32.9%	24.7%	1,144.4
Colonial BancGroup, Inc	8/25/2009	100.0%	40.7%	8.1%	22.6%	11.4%	11.7%	8.6%	6.7%	1.4%	1.1%	1,247.1
Delta Financial Corp	12/17/2007	100.0%	86.3%	123.2%	52.4%	51.8%	15.1%	18.2%	2.0%	1.3%	1.1%	239.2
Downey Financial Corp	11/25/2008	100.0%	78.8%	22.3%	6.0%	6.1%	4.2%	4.6%	1.2%	0.6%	0.6%	926.6
Franklin Bank Corp	11/12/2008	100.0%	55.6%	13.9%	8.8%	5.8%	3.8%	3.4%	3.1%	3.4%	3.4%	191.3
Fremont General Corp	6/18/2008	100.0%	48.5%	33.7%	3.7%	1.0%	1.0%	0.8%	0.7%	0.6%	0.6%	957.7
Guaranty Financial Group Inc	8/27/2009	100.0%	139.7%	22.2%	16.6%	13.5%	6.7%	20.7%	20.7%	15.0%	7.7%	210.5
HorneBanc Corp	8/9/2007	100.0%	60.2%	52.4%	24.6%	23.6%	15.2%	12.1%	10.2%	4.3%	1.0%	362.1
Imperial Capital Bancorp, Inc	12/18/2009	100.0%	15.1%	12.1%	9.1%	17.8%	2.1%	2.7%	3.0%	3.0%	2.4%	18.0
IndyMac Bancorp, Inc	7/31/2008	100.0%	60.3%	56.1%	21.0%	13.5%	4.6%	0.5%	1.0%	0.7%	1.1%	1,415.8
Integrity Bancshares, Inc	10/10/2008	100.0%	53.0%	15.6%	7.2%	6.0%	0.5%	0.1%	0.0%	0.1%	0.1%	64.7
Irwin Financial Corp	9/18/2009	100.0%	48.8%	46.9%	14.7%	17.8%	27.8%	23.1%	22.6%	21.7%	11.9%	126.7
Luminant Mortgage Capital, Inc	9/5/2008	100.0%	87.2%	42.1%	17.3%	8.9%	9.8%	6.0%	6.8%	4.9%	6.0%	57.6
NetBank, Inc	9/28/2007	100.0%	76.1%	41.4%	5.8%	4.3%	2.1%	1.5%	1.5%	1.5%	1.4%	282.9
New Century Financial Corp	4/2/2007	100.0%	101.4%	95.6%	77.4%	73.9%	35.9%	5.7%	4.9%	2.7%	2.6%	2,263.3
PFF Bancorp, Inc	12/5/2008	100.0%	73.5%	14.2%	13.6%	12.5%	12.3%	6.1%	0.1%	0.1%	0.1%	208.1
Security Bank Corp	7/31/2009	100.0%	40.4%	15.3%	11.1%	10.5%	8.8%	6.1%	6.1%	4.6%	4.6%	122.0
Silver State Bancorp	1/6/2009	100.0%	62.5%	11.3%	0.4%	0.2%	0.1%	0.0%	0.1%	0.0%	0.1%	207.6
Temecula Valley Bancorp Inc	11/6/2009	100.0%	22.2%	13.6%	0.3%	0.3%	0.5%	0.3%	0.3%	0.3%	0.3%	37.5
Thornburg Mortgage, Inc	5/1/2009	100.0%	29.0%	17.9%	13.5%	7.2%	2.3%	1.6%	1.6%	1.5%	2.2%	306.9
UCBH Holdings, Inc	11/24/2009	100.0%	42.2%	41.4%	37.9%	25.0%	24.2%	23.1%	23.1%	2.4%	1.9%	438.7
Vineyard National Bancorp	7/21/2009	100.0%	28.0%	6.9%	5.9%	4.5%	3.4%	3.8%	3.8%	4.5%	4.0%	29.4
Washington Mutual, Inc	9/26/2008	100.0%	38.6%	29.4%	16.8%	22.2%	19.9%	16.0%	13.1%	24.0%	12.7%	30,245.3
<b>Mean <sup>[2]</sup></b>		<b>100.0%</b>	<b>60.3%</b>	<b>38.1%</b>	<b>19.5%</b>	<b>18.1%</b>	<b>12.7%</b>	<b>10.5%</b>	<b>9.2%</b>	<b>6.5%</b>	<b>4.9%</b>	
<b>Median <sup>[2]</sup></b>		<b>100.0%</b>	<b>55.6%</b>	<b>29.4%</b>	<b>13.6%</b>	<b>11.4%</b>	<b>8.2%</b>	<b>6.0%</b>	<b>3.8%</b>	<b>2.7%</b>	<b>2.2%</b>	
Lehman	9/15/2008	100.0%	104.9%	71.3%	56.0%	41.9%	36.2%	36.0%	36.3%	16.2%	8.2%	\$ 31,026.0

**Notes:**

[1] If the indicated number of days prior to bankruptcy falls on a non-trading day, data from the previous trading day are used

[2] Mean and median exclude Lehman

[3] Stock price and shares outstanding data used to calculate market capitalization are adjusted for stock splits and dividends

[4] Banking and financial companies are those that have an industry classification of "Banking &amp; Finance" as classified by BankruptcyData.com

[5] AmTrust Financial Corp., Capmark Financial Group Inc., People's Choice Financial Corp., ResMAE Mortgage Corp., and Taylor, Bean &amp; Whitaker Mortgage Corp. were not publicly traded during the relevant period and are excluded from this analysis

**Sources:**

[1] Bloomberg L.P.

[2] Companies with at least \$1 billion in assets that filed for Chapter 7 or Chapter 11 bankruptcy between January 1, 2007 and December 31, 2009 are identified using data from BankruptcyData.com

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**Exhibit 9**  
**Market Capitalization as a Percentage of Market Capitalization 12 Months Prior to Bankruptcy Filing**  
**Companies in Other Industries with at Least \$1 Billion in Assets that Filed for Bankruptcy between January 1, 2007 and December 31, 2009**

Company	Bankruptcy Filing Date	Days Prior to Bankruptcy Filing <sup>(1)</sup>										Market Cap 12 Months Prior to Bankruptcy Filing (\$ millions)
		365	270	180	90	60	30	15	10	5	2	
AbitibiBowater Inc	4/16/2009	100.0%	65.4%	14.8%	4.9%	4.7%	5.7%	4.3%	4.1%	4.0%	4.0%	\$ 663.1
Apex Silver Mines Limited	1/12/2009	100.0%	69.9%	32.2%	10.7%	5.3%	4.5%	8.2%	5.5%	4.5%	4.5%	927.6
BearingPoint, Inc	2/18/2009	100.0%	74.7%	60.8%	2.2%	1.5%	2.2%	1.4%	0.8%	0.5%	0.5%	405.3
Charter Communications, Inc	3/27/2009	100.0%	116.9%	93.4%	12.8%	8.7%	2.6%	2.5%	2.8%	5.5%	3.8%	366.4
Chemtura Corp	3/18/2009	100.0%	115.8%	81.8%	17.7%	14.5%	9.6%	4.0%	3.8%	2.4%	1.4%	1,741.7
Chesapeake Corp	12/29/2008	100.0%	92.6%	39.5%	12.5%	0.9%	0.5%	0.6%	1.0%	0.9%	1.4%	109.8
Circuit City Stores, Inc	11/10/2008	100.0%	76.9%	77.8%	27.8%	26.9%	5.7%	3.8%	4.0%	4.2%	3.8%	1,091.9
Citadel Broadcasting Corp	12/20/2009	100.0%	30.4%	18.4%	25.3%	72.8%	23.1%	21.4%	17.5%	6.0%	6.8%	62.1
FairPoint Communications, Inc	10/26/2009	100.0%	66.9%	28.5%	14.2%	22.3%	16.0%	10.4%	9.7%	9.7%	9.0%	371.3
Frontier Airlines Holdings, Inc	4/10/2008	100.0%	96.0%	109.6%	58.3%	52.4%	43.6%	44.1%	41.8%	35.9%	32.6%	221.7
General Growth Properties, Inc	4/16/2009	100.0%	83.2%	16.9%	3.7%	1.8%	2.0%	2.1%	3.1%	3.1%	3.4%	9,660.1
General Motors Corp	6/1/2009	100.0%	62.5%	30.9%	12.5%	13.2%	11.4%	6.9%	9.0%	7.3%	4.7%	9,681.2
Hayes Lemmerz International, Inc	5/11/2009	100.0%	67.2%	14.8%	2.5%	1.0%	5.5%	4.5%	3.8%	5.6%	5.8%	403.3
Idearc Inc	3/31/2009	100.0%	47.8%	27.7%	2.4%	1.8%	1.4%	1.5%	1.7%	1.6%	1.7%	533.9
LandAmerica Financial Group, Inc	11/26/2008	100.0%	154.6%	127.3%	76.3%	101.3%	33.4%	28.6%	23.0%	18.6%	2.2%	361.0
Lear Corp	7/7/2009	100.0%	46.1%	12.0%	6.9%	18.9%	9.4%	6.7%	3.0%	1.7%	1.7%	1,022.7
Magna Entertainment Corp	3/5/2009	100.0%	56.2%	50.9%	7.3%	5.6%	4.5%	3.5%	1.7%	2.4%	2.0%	42.5
Movie Gallery, Inc	10/16/2007	100.0%	136.0%	179.3%	26.6%	12.0%	23.5%	20.8%	20.5%	12.2%	12.1%	70.7
Nortel Networks, Inc	1/14/2009	100.0%	59.7%	64.1%	14.7%	5.1%	3.0%	2.5%	2.7%	3.6%	3.8%	5,429.0
Pilgrim's Pride Corp	12/1/2008	100.0%	92.0%	101.6%	57.0%	12.9%	4.7%	1.1%	1.3%	4.4%	4.9%	1,727.6
Quebecor World (USA), Inc	1/21/2008	100.0%	115.4%	104.8%	75.3%	21.0%	16.8%	14.7%	7.6%	1.6%	2.7%	1,012.9
R.H. Donnelley Corp	5/28/2009	100.0%	74.1%	10.9%	3.4%	4.5%	2.6%	2.9%	3.4%	3.0%	3.2%	348.1
SIRVA, Inc	2/5/2008	100.0%	72.3%	28.0%	13.2%	5.5%	4.2%	3.5%	3.5%	3.5%	4.0%	235.2
Six Flags, Inc	6/13/2009	100.0%	51.0%	15.5%	8.3%	9.8%	17.6%	16.0%	16.0%	14.5%	13.7%	189.4
Smurfit-Stone Container Corp	1/26/2009	100.0%	64.8%	60.0%	11.0%	5.9%	3.0%	4.3%	0.7%	0.5%	0.7%	2,255.7
Source Interlink Companies, Inc	4/27/2009	100.0%	117.2%	23.4%	8.3%	8.3%	17.9%	10.2%	15.5%	13.0%	13.1%	75.9
Spancion Inc	3/1/2009	100.0%	131.5%	99.3%	8.7%	8.2%	2.9%	2.6%	2.2%	2.6%	2.2%	372.2
Spectrum Brands, Inc	2/3/2009	100.0%	94.8%	56.2%	13.8%	2.2%	1.9%	1.2%	0.8%	1.0%	1.0%	245.0
Tarragon Corp	1/12/2009	100.0%	159.5%	69.9%	10.1%	3.9%	8.1%	5.4%	6.1%	6.7%	6.7%	43.1
TOUSA, Inc	1/29/2008	100.0%	40.8%	31.1%	7.9%	1.2%	1.4%	1.7%	1.4%	1.5%	1.5%	549.4
Tronox Inc	1/12/2009	100.0%	45.0%	15.5%	1.8%	1.9%	0.5%	0.3%	0.5%	0.7%	0.7%	137.4
Trump Entertainment Resorts, Inc	2/17/2009	100.0%	65.5%	29.5%	10.0%	5.1%	5.6%	5.8%	5.4%	5.6%	5.6%	130.3
VeraSun Energy Corp	10/31/2008	100.0%	78.8%	90.8%	84.4%	75.8%	37.6%	26.3%	23.2%	15.1%	6.4%	1,194.4
Visteon Corp	5/27/2009	100.0%	78.2%	18.2%	2.9%	4.2%	4.7%	7.0%	6.9%	6.7%	6.7%	537.7
WCI Communities, Inc	8/4/2008	100.0%	71.3%	81.7%	52.3%	31.4%	23.1%	23.1%	22.8%	20.4%	21.3%	250.0
<b>Mean <sup>(2)</sup></b>		<b>100.0%</b>	<b>82.0%</b>	<b>54.8%</b>	<b>20.2%</b>	<b>16.4%</b>	<b>10.3%</b>	<b>8.7%</b>	<b>7.9%</b>	<b>6.6%</b>	<b>5.7%</b>	
<b>Median <sup>(2)</sup></b>		<b>100.0%</b>	<b>74.1%</b>	<b>39.5%</b>	<b>11.0%</b>	<b>5.9%</b>	<b>5.5%</b>	<b>4.3%</b>	<b>3.8%</b>	<b>4.2%</b>	<b>3.8%</b>	
Lehman	9/15/2008	100.0%	104.9%	71.3%	56.0%	41.9%	36.2%	36.0%	36.3%	16.2%	8.2%	\$ 31,026.0

**Notes:**

[1] If the indicated number of days prior to bankruptcy falls on a non-trading day, data from the previous trading day are used

[2] Mean and median exclude Lehman

[3] Stock price and shares outstanding data used to calculate market capitalization are adjusted for stock splits and dividends

[4] Companies in Other Industries are those that have an industry classification other than "Banking &amp; Finance" by BankruptcyData.com

[5] Aleris International, Inc., Bally Total Fitness Holding Corp., Chrysler LLC, Cooper-Standard Holdings, Inc., Crescent Resources, LLC, Education Resources Institute, Inc., Extended Stay Inc., Flying J Inc., Fountainbleu Las Vegas, LLC, General Motors Corp., Hawaiian Telcom Communications, Inc., Herbst Gaming, Inc., Ion Media Networks, Inc., LandSource Communities Development LLC, Linens 'n Things, Inc., Lyondell Chemical Company, Masonite Corp., Metadyne Corp., NTK Holdings, Inc., Qimonda North America Corp., Reader's Digest Association, Inc., SemGroup, L.P., Station Casinos, Inc., Tribune Company, Tropicana Entertainment, LLC, WL Homes LLC, and Woodside Group, LLC were not publicly traded during the relevant period and are excluded from this analysis

**Sources:**

[1] Bloomberg L.P.

[2] Spectrum Brands, Inc., Form 10-K for the fiscal year ended September 30, 2007

[3] Spectrum Brands, Inc., Form 10-Q for the quarterly period ended December 30, 2007

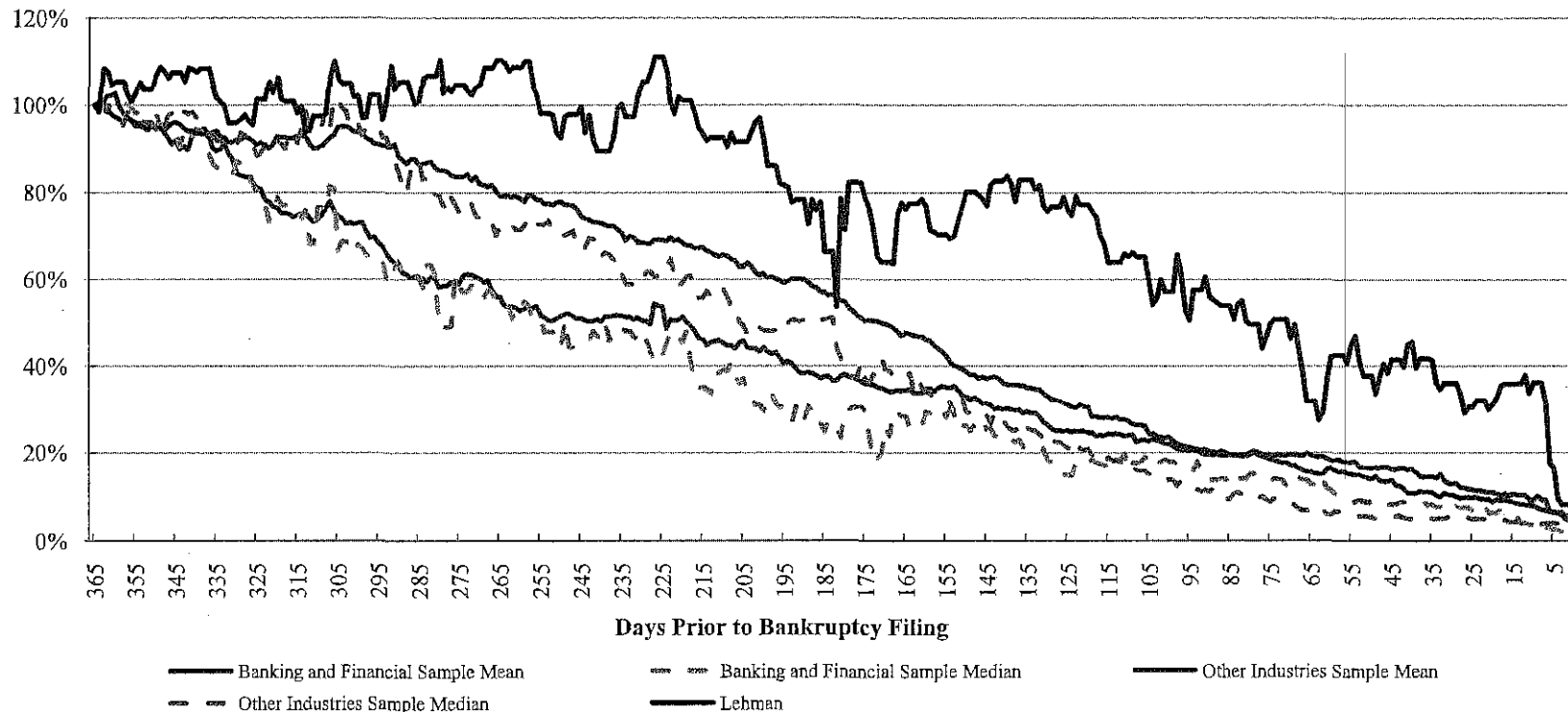
[4] Spectrum Brands, Inc., Form 10-Q for the quarterly period ended March 30, 2008

[5] Companies with at least \$1 billion in assets that filed for Chapter 7 or Chapter 11 bankruptcy between January 1, 2007 and December 31, 2009 are identified using data from BankruptcyData.com

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**Exhibit 10**  
**Market Capitalization as a Percentage of Market Capitalization 12 Months Prior to Bankruptcy Filing**  
**Companies with at Least \$1 Billion in Assets that Filed for Bankruptcy between January 1, 2007 and December 31, 2009**

% of Market Cap 12 Months  
Prior to Bankruptcy

**Notes:**

- [1] If the indicated number of days prior to bankruptcy filing falls on a non-trading day, data from the previous trading day is used.
- [2] Sample means and medians exclude Lehman.
- [3] Stock price and shares outstanding data used to calculate market capitalization are adjusted for stock splits and dividends.
- [4] The banking and financial sample is comprised of companies that have an industry classification of "Banking & Finance" as classified by BankruptcyData.com.

**Sources:**

- [1] Bloomberg L.P.
- [2] Companies with at least \$1 billion in assets that filed for Chapter 7 or Chapter 11 bankruptcy between January 1, 2007 and December 31, 2009 are identified using data from BankruptcyData.com.

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**Exhibit 11**  
**Market Capitalization as a Percentage of Market Capitalization 12 Months Prior to Lehman's Bankruptcy Filing**  
**Comparable Financial Companies**

Company	Days Prior to Lehman's Bankruptcy Filing, September 15, 2008 <sup>[1]</sup>										Market Cap 12 Months Prior to Bankruptcy Filing (\$ millions)
	365	270	180	90	60	30	15	10	5	2	
Bear Stearns Companies Inc <sup>[2]</sup>	100.0%	77.8%									\$ 13,517.6
Goldman Sachs Group, Inc	100.0%	104.4%	85.5%	92.0%	92.8%	83.7%	84.1%	83.7%	80.8%	79.1%	74,885.9
Merrill Lynch & Co., Inc <sup>[3]</sup>	100.0%	72.9%	63.4%	59.2%	48.0%	64.7%	69.8%	65.8%	57.4%	42.0%	60,815.2
Morgan Stanley	100.0%	78.7%	69.7%	65.6%	62.5%	66.7%	66.6%	67.4%	63.5%	60.7%	65,232.9
American Express Co	100.0%	85.8%	70.2%	71.7%	70.4%	65.9%	66.9%	66.5%	64.4%	65.7%	64,617.8
Ameriprise Financial, Inc	100.0%	91.7%	82.6%	73.8%	66.3%	70.7%	71.2%	70.2%	67.2%	70.8%	13,044.1
Bank of America Corp <sup>[3]</sup>	100.0%	84.1%	79.7%	61.8%	56.0%	66.4%	67.4%	71.1%	71.5%	74.5%	200,429.5
Bank of New York Mellon Corp	100.0%	115.6%	103.0%	97.5%	85.2%	89.9%	83.8%	88.0%	93.3%	96.8%	45,170.3
BB&T Corp	100.0%	76.6%	83.3%	66.8%	71.7%	78.4%	78.2%	82.9%	81.9%	88.7%	19,078.2
Capital One Financial Corp	100.0%	64.1%	67.4%	60.5%	59.1%	61.2%	61.5%	62.3%	63.5%	64.0%	25,743.9
Citigroup Inc	100.0%	65.0%	46.9%	49.7%	43.6%	46.0%	47.1%	47.3%	46.3%	44.5%	216,486.1
Fifth Third Bancorp	100.0%	74.5%	64.3%	38.2%	41.9%	49.8%	52.2%	53.4%	49.1%	50.6%	17,104.7
Ford Motor Co	100.0%	85.0%	71.5%	88.0%	73.2%	68.7%	60.0%	59.3%	60.1%	66.0%	16,290.8
General Electric Co	100.0%	90.6%	88.0%	71.3%	69.9%	74.3%	70.0%	69.5%	70.0%	66.7%	357,609.0
JPMorgan Chase & Co <sup>[2]</sup>	100.0%	95.2%	95.2%	90.4%	94.3%	88.0%	89.0%	91.6%	91.1%	95.2%	144,191.2
National City Corp <sup>[5]</sup>	100.0%	63.7%	38.0%	23.0%	20.3%	25.1%	24.3%	23.3%	23.1%	23.3%	15,697.8
PNC Financial Services Group, Inc <sup>[5]</sup>	100.0%	94.2%	93.8%	88.0%	100.7%	110.1%	110.4%	114.0%	108.7%	111.9%	21,688.6
Regions Financial Corp	100.0%	77.5%	67.6%	43.5%	33.4%	31.1%	31.7%	37.9%	38.4%	39.9%	19,204.5
SLM Corp	100.0%	43.1%	38.9%	57.9%	43.4%	38.2%	39.1%	40.4%	36.4%	34.3%	19,736.8
State Street Corp	100.0%	121.8%	121.1%	114.9%	119.0%	119.9%	117.1%	117.5%	120.5%	124.1%	24,630.5
SunTrust Banks, Inc	100.0%	80.9%	78.1%	55.9%	47.6%	59.4%	59.1%	64.1%	63.8%	66.7%	24,153.0
U S Bancorp	100.0%	99.1%	104.9%	99.5%	90.7%	104.0%	105.0%	107.9%	104.9%	111.5%	50,379.7
Wachovia Corp <sup>[6]</sup>	100.0%	81.7%	61.1%	41.0%	32.1%	37.2%	38.1%	40.2%	36.2%	34.2%	89,183.7
Wells Fargo & Co <sup>[6]</sup>	100.0%	86.3%	86.3%	72.5%	79.4%	86.0%	87.5%	90.2%	91.6%	99.1%	109,859.2
Mean <sup>[7]</sup>	100.0%	83.8%	76.5%	68.8%	65.3%	68.9%	68.7%	70.2%	68.9%	70.0%	
Median <sup>[7]</sup>	100.0%	82.9%	78.1%	66.8%	66.3%	66.7%	67.4%	67.4%	64.4%	66.7%	
Lehman	100.0%	104.9%	71.3%	56.0%	41.9%	36.2%	36.0%	36.3%	16.2%	8.2%	\$ 31,026.0

**Notes:**

[1] If the indicated number of days prior to bankruptcy falls on a non-trading day, data from the previous trading day are used

[2] JPMorgan Chase &amp; Co announced the acquisition of The Bear Stearns Companies, Inc on March 16, 2008

[3] Bank of America Corp announced the acquisition of Merrill Lynch &amp; Co., Inc on September 14, 2008

[4] Banking and financial institutions are identified by Capital IQ. See Footnote 14 of the Expert Report for further detail

[5] PNC Financial Services Group, Inc announced the acquisition of National City Corp on October 24, 2008

[6] Wells Fargo &amp; Co announced the acquisition of Wachovia Corp on October 3, 2008

[7] Mean and median exclude Lehman

[8] Stock price and shares outstanding data used to calculate market capitalization are adjusted for stock splits and dividends

[9] The Capital Group Companies, Inc was not publicly traded during this period and is excluded from this analysis

**Sources:**

[1] Bloomberg L.P.

[2] Capital IQ

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**Exhibit 12**  
**Equity Issued by Lehman**  
**July 1, 2007 - September 15, 2008**

Issue Date	Size
<b>Common Stock</b>	
June 9, 2008	4,004,000,000
<b>Total Common Stock</b>	<b>\$ 4,004,000,000</b>
<b>Preferred Securities</b>	
July 24, 2007	\$ 10,000,012
July 24, 2007	10,000,009
August 7, 2007	40,358,342
August 24, 2007	63,000,038
September 10, 2007	60,000,005
September 27, 2007	20,000,001
October 1, 2007	10,000,075
October 12, 2007	65,000,000
January 14, 2008	500,007,600
January 30, 2008	35,630,587
February 12, 2008	1,897,500,000
March 5, 2008	57,995,488
April 4, 2008	4,000,000,000
June 12, 2008	2,000,000,000
<b>Total Preferred Securities</b>	<b>\$ 8,769,492,157</b>
<b>Total</b>	<b>\$ 12,773,492,157</b>

**Notes:**

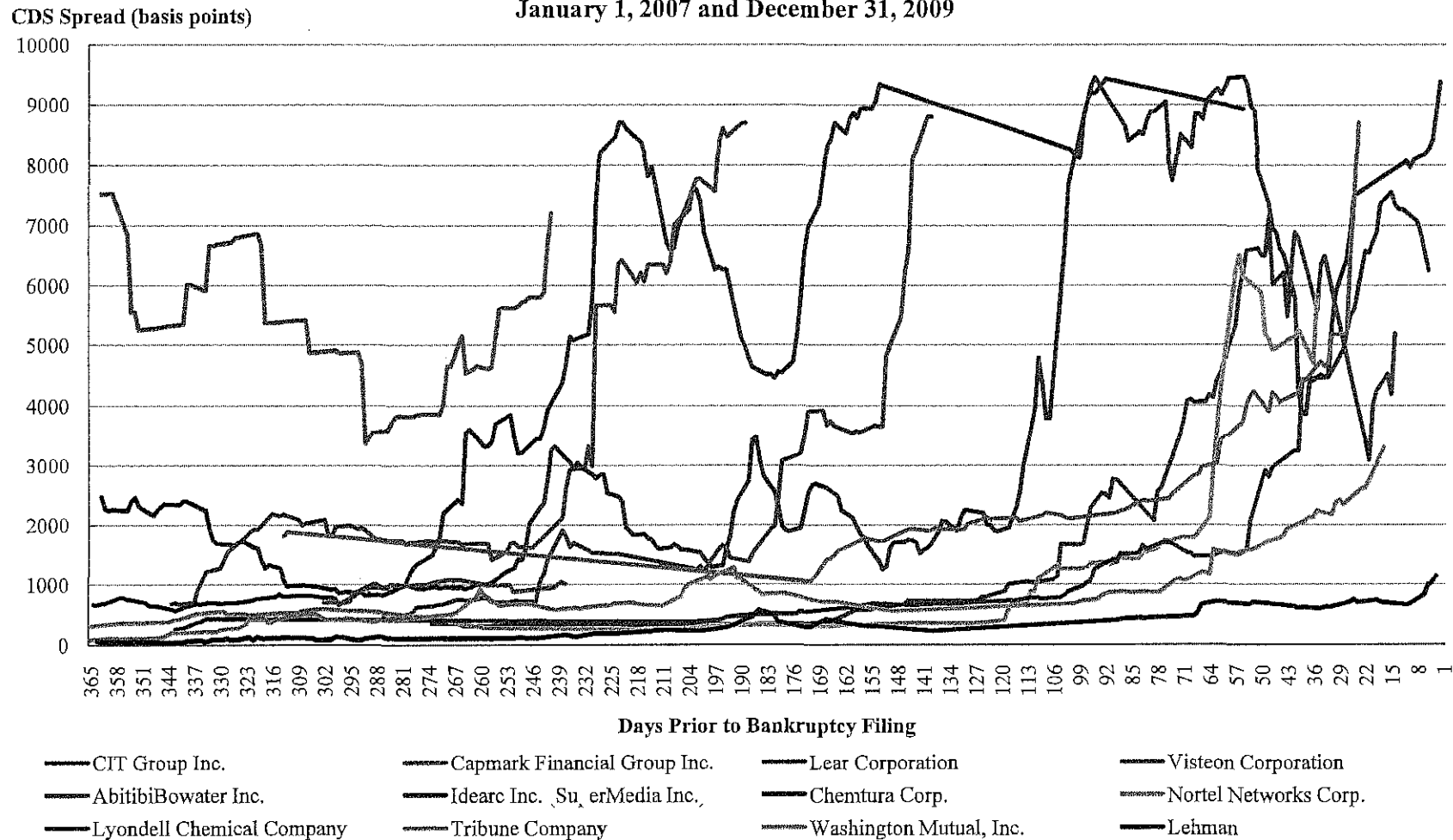
- [1] Size of common stock reflects Capital IQ's reported size, which represents the actual stock price times the number of shares as listed in Lehman's SEC filings.
- [2] Total common stock is calculated as the sum of the size of all Lehman common stock offerings between July 1, 2007 and September 15, 2008.
- [3] Preferred securities are limited to new debt issued by Lehman in U.S. dollars between July 1, 2007 to September 15, 2008 according to Bloomberg. All of the preferred securities listed are "preferreds issued after the Securities Act of 1931."
- [4] Size of preferred securities is calculated as the number of shares, recorded as issue amount, multiplied by par value.
- [5] Seven of the twenty-one preferred securities issued by Lehman do not have issue amount available on Bloomberg. I exclude these securities from this analysis.

**Sources:**

- [1] Capital IQ.
- [2] Lehman Brothers Holdings Inc., Form 424(b)(2), June 9, 2008.
- [3] Bloomberg L.P.

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**Exhibit 13**  
**One-Year Credit Default Swap Spreads for Senior Debt**  
**Companies with at Least \$1 Billion in Assets that Filed for Bankruptcy between**  
**January 1, 2007 and December 31, 2009**



**Note:** 51 of the 62 publicly traded companies did not have one-year credit default swap spread data available.

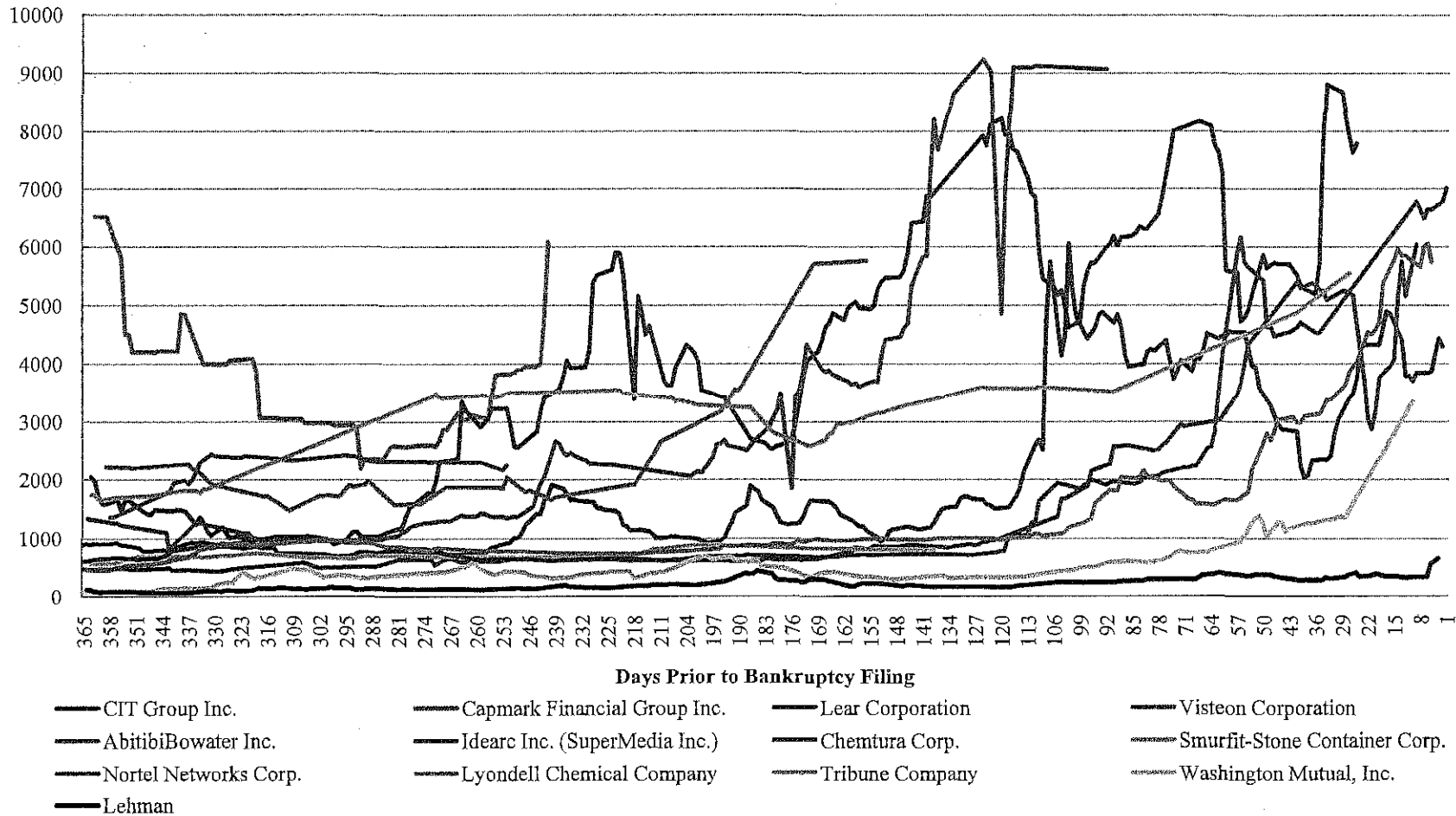
**Source:** Bloomberg L.P.



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**Exhibit 14**  
**Five-Year Credit Default Swap Spreads for Senior Debt**  
**Companies with at Least \$1 Billion in Assets that Filed for Bankruptcy between**  
**January 1, 2007 and December 31, 2009**

CDS Spread (basis points)



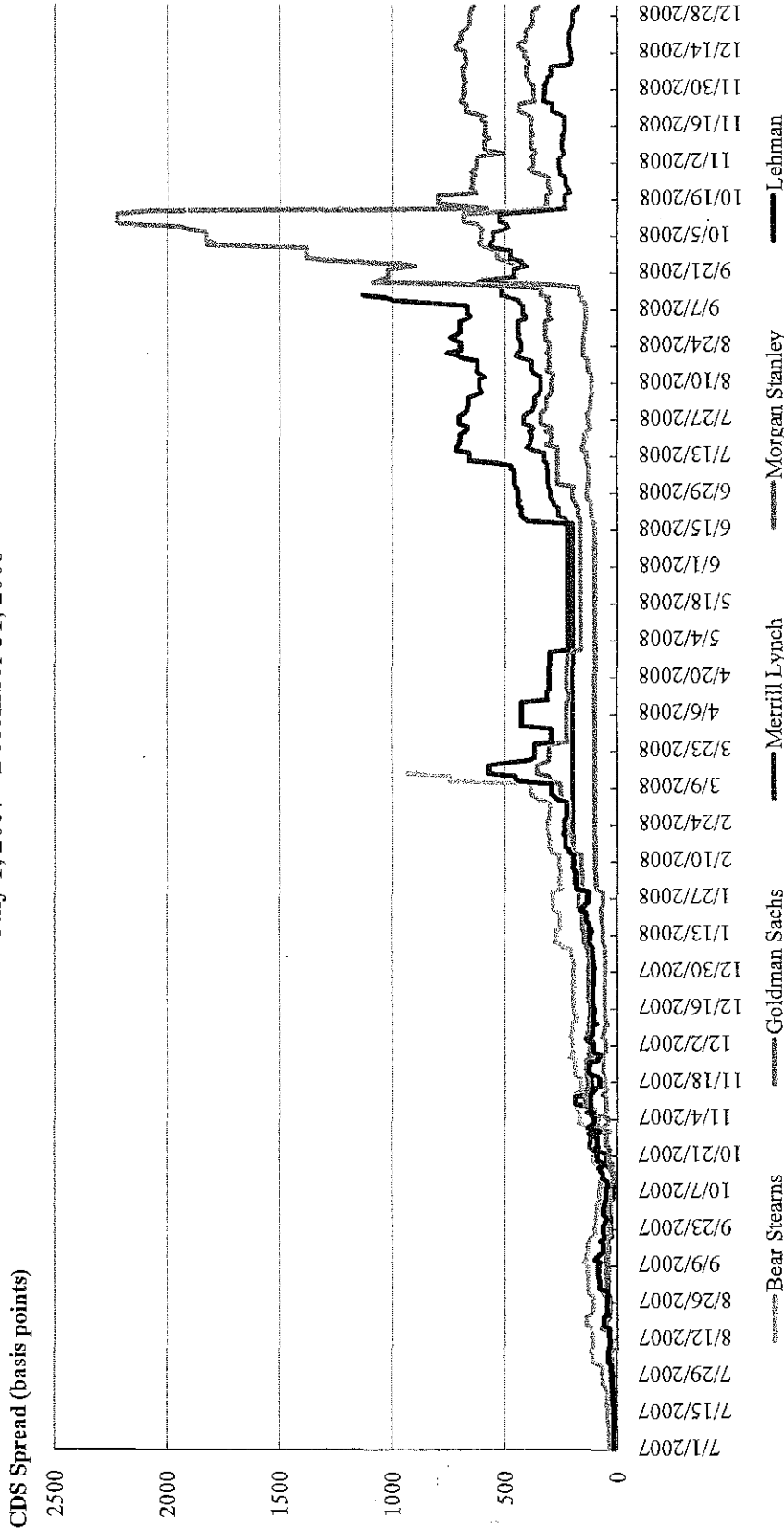
**Note:** 50 of the 62 publicly traded companies did not have five-year credit default swap data available.

**Source:** Bloomberg L.P.



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**Exhibit 15**  
**One-Year Credit Default Swap Spreads for Senior Debt**  
**Comparable Financial Companies - Investment Banks**  
**July 1, 2007 - December 31, 2008**



**Notes:**

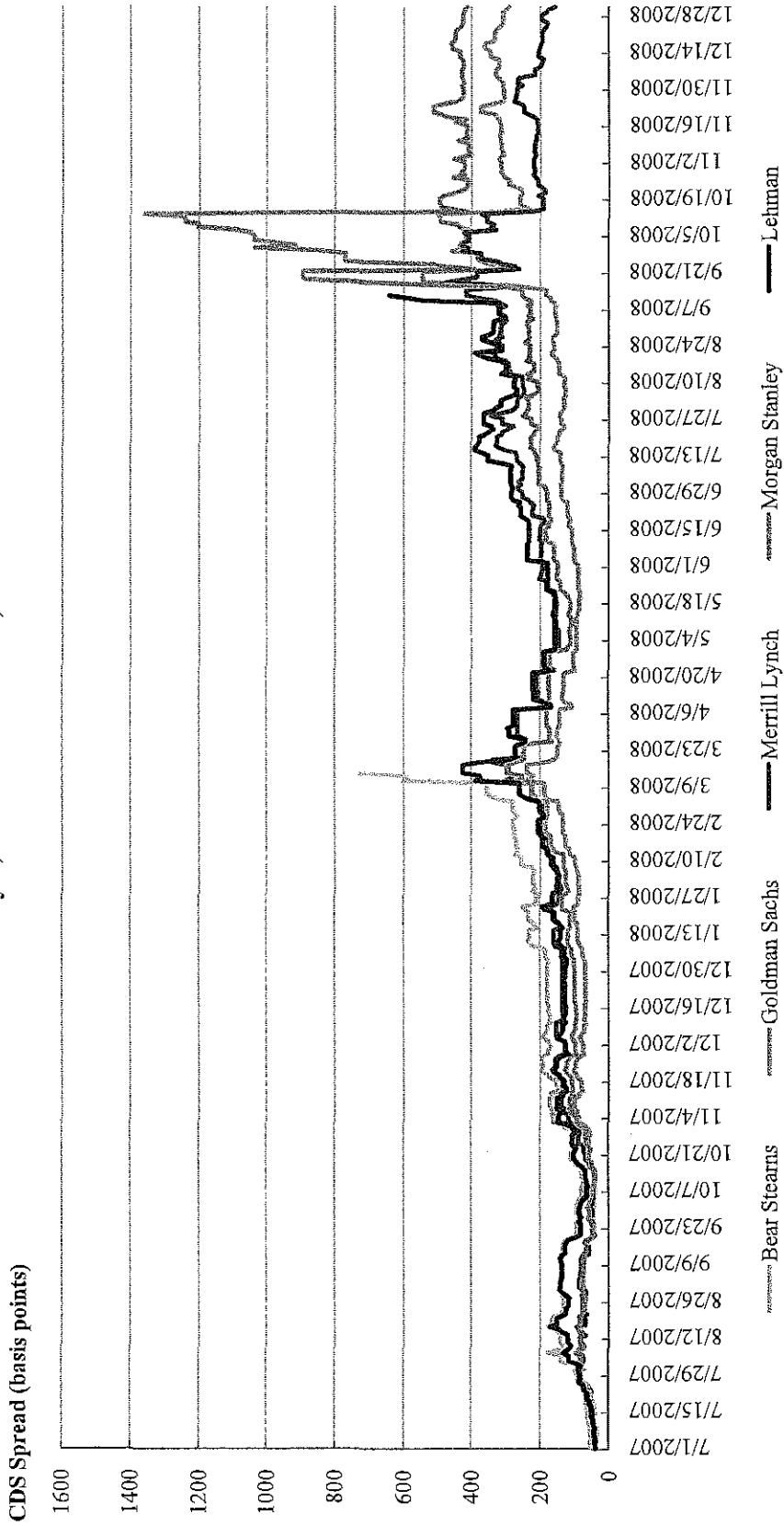
- [1] JPMorgan Chase & Co. announced the acquisition of The Bear Stearns Companies, Inc. on March 16, 2008.
- [2] Bank of America Corp. announced the acquisition of Merrill Lynch & Co., Inc. on September 14, 2008.

**Sources:**

- [1] Bloomberg L.P.
- [2] Capital IQ.

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**Exhibit 16**  
**Five-Year Credit Default Swap Spreads for Senior Debt**  
**Comparable Financial Companies - Investment Banks**  
**July 1, 2007 - December 31, 2008**



**Notes:**

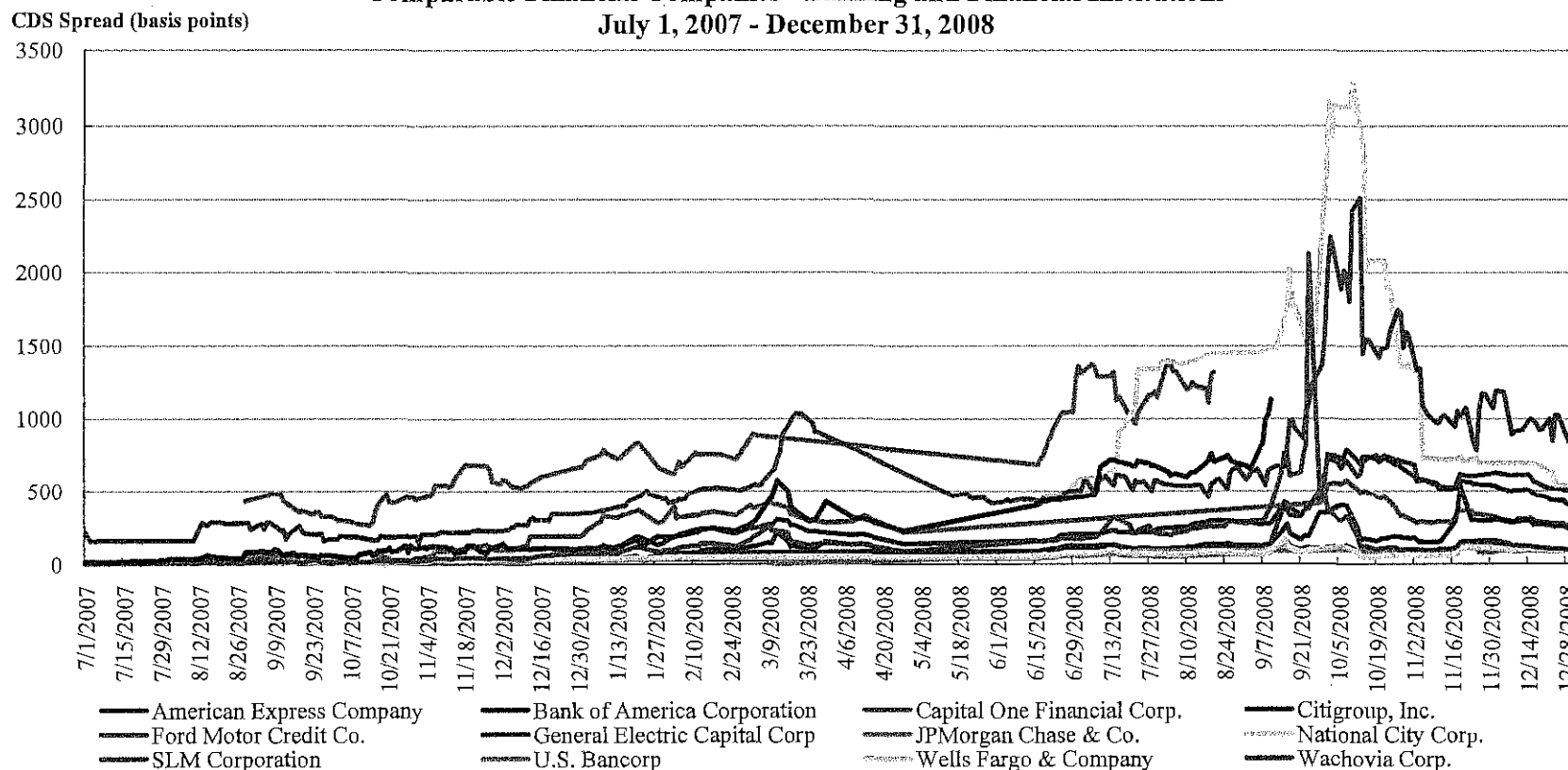
- [1] JPMorgan Chase & Co. announced the acquisition of The Bear Stearns Companies, Inc. on March 16, 2008.
- [2] Bank of America Corp. announced the acquisition of Merrill Lynch & Co., Inc. on September 14, 2008.

**Sources:**

- [1] Bloomberg L.P.
- [2] Capital IQ.

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**Exhibit 17**  
**One-Year Credit Default Swap Spreads for Senior Debt**  
**Comparable Financial Companies - Banking and Financial Institutions**  
**July 1, 2007 - December 31, 2008**

**Notes:**

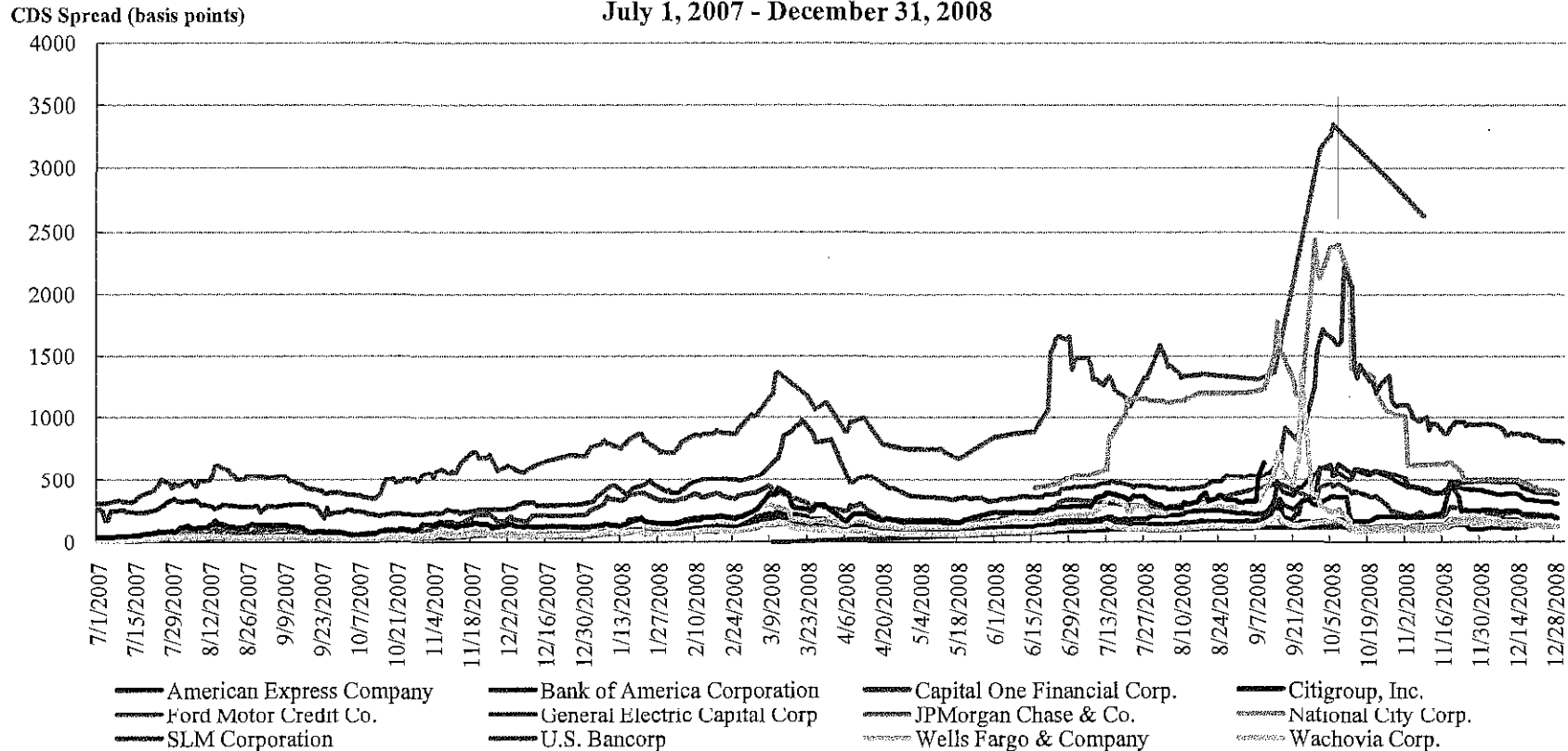
- [1] Banking and financial institutions are identified by Capital IQ. See Footnote 14 of the Expert Report for further detail. Nine of the 21 firms did not have one-year credit default swap spread data available.
- [2] The credit default swap spreads of the financial subsidiaries of Ford Motor Co. and General Electric Co. (Ford Motor Credit Co. LLC and General Electric Capital Corp., respectively), are used in this analysis to account for the non-financial business components of these firms.
- [3] Wells Fargo & Co. announced the acquisition of Wachovia Corp. on October 3, 2008.
- [4] PNC Financial Services Group, Inc. announced the acquisition of National City Corp. on October 24, 2008.

**Sources:**

- [1] Bloomberg L.P.
- [2] Capital IQ.

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**Exhibit 18**  
**Five-Year Credit Default Swap Spreads for Senior Debt**  
**Comparable Financial Companies - Banking and Financial Institutions**  
**July 1, 2007 - December 31, 2008**

**Notes:**

- [1] Banking and financial institutions are identified by Capital IQ. See Footnote 14 of the Expert Report for further detail. Nine of the 21 firms did not have one-year credit default swap spread data available.
- [2] The credit default swap spreads of the financial subsidiaries of Ford Motor Co. and General Electric Co. (Ford Motor Credit Co. LLC and General Electric Capital Corp., respectively) are used in this analysis to account for the non-financial business components of these firms.
- [3] Wells Fargo & Co. announced the acquisition of Wachovia Corp. on October 3, 2008.
- [4] PNC Financial Services Group, Inc. announced the acquisition of National City Corp. on October 24, 2008.

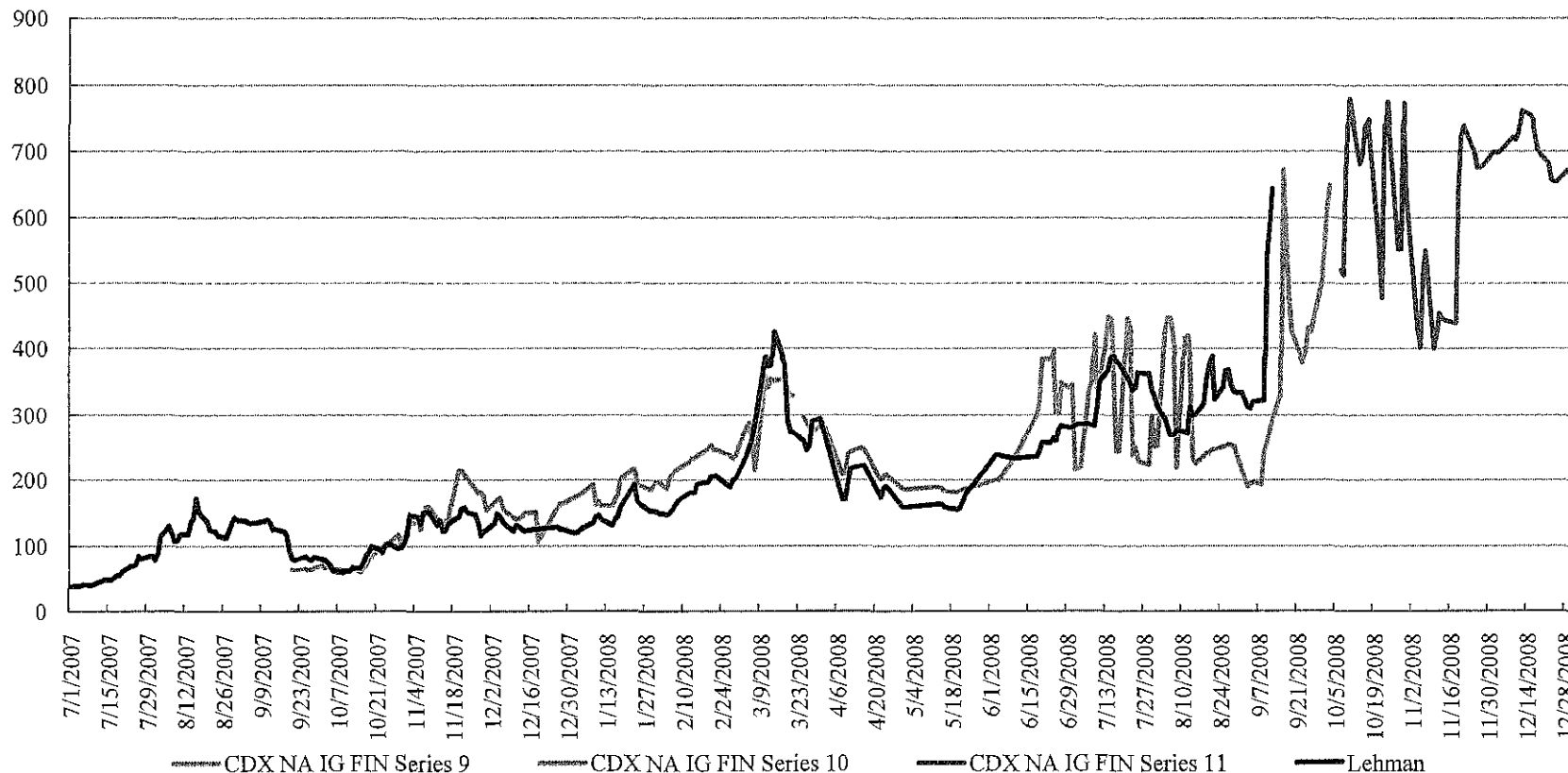
**Sources:**

- [1] Bloomberg L.P.
- [2] Capital IQ.

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**Exhibit 19**  
**Five-Year Credit Default Swap Spreads**  
**Lehman and the CDX North American Investment Grade Financial CDS Index**  
**July 1, 2007 - December 31, 2008**

CDS Spread (basis points)

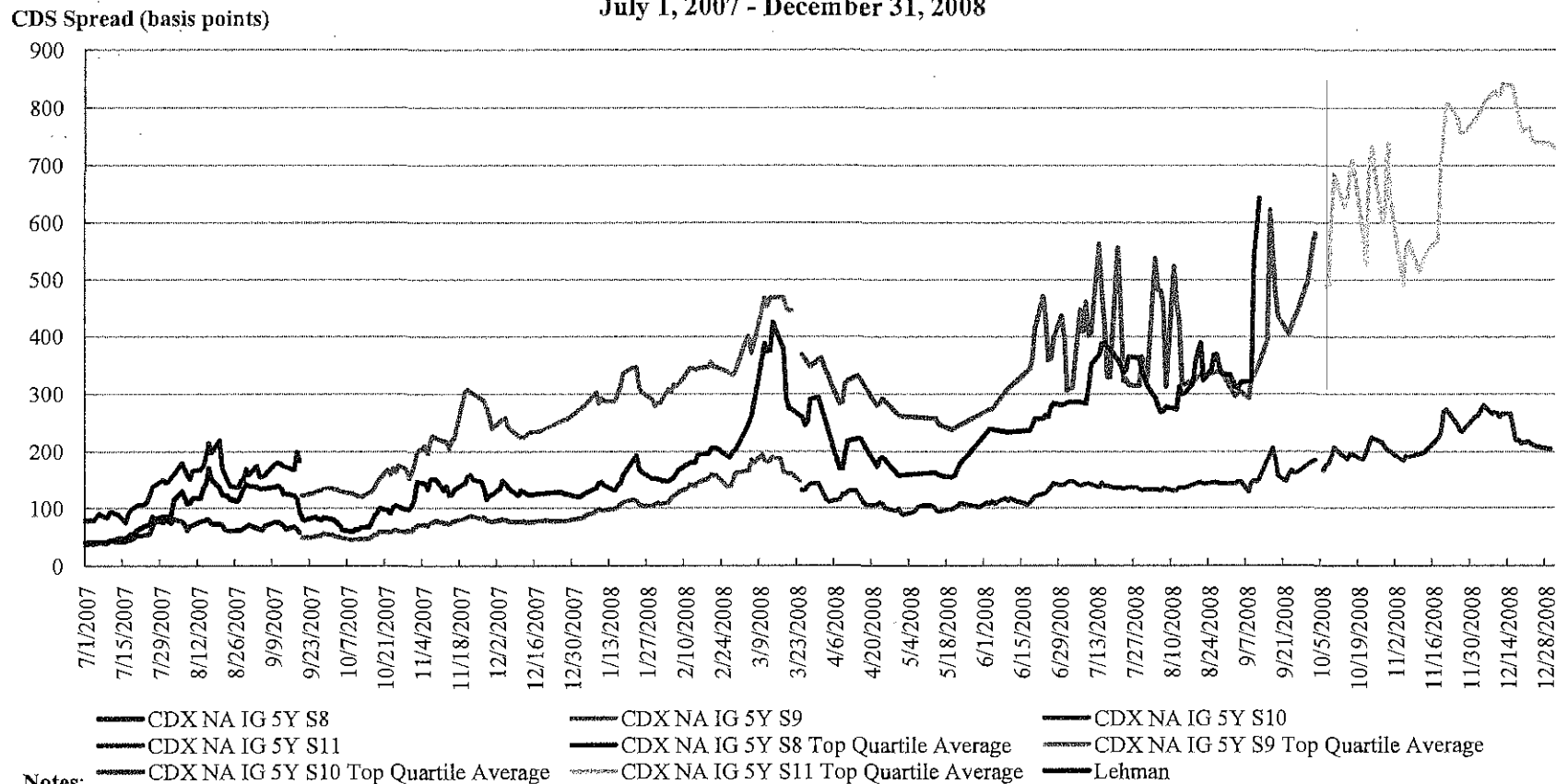
**Notes:**

- [1] The Markit CDX North American Investment Grade Index is comprised of 125 investment grade entities. The composition of the Markit CDX Index is determined by a consortium of 16 member banks. The Markit CDX Index is updated every six months in March and September. Series 9 was updated on September 20, 2007, Series 10 was updated on March 25, 2008, and Series 11 was updated on October 6, 2008.
- [2] The CDX FIN Index is the sub-index of financial entities. Series 9 was the first series to identify a financial sub-index. The CDX FIN Indices are simple averages of the spreads of the financial companies included in each index.

Source: Bloomberg L.P.

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**Exhibit 20**  
**Five-Year Credit Default Swap Spreads**  
**Lehman and the CDX North American Investment Grade CDS Index**  
**July 1, 2007 - December 31, 2008**

**Notes:**

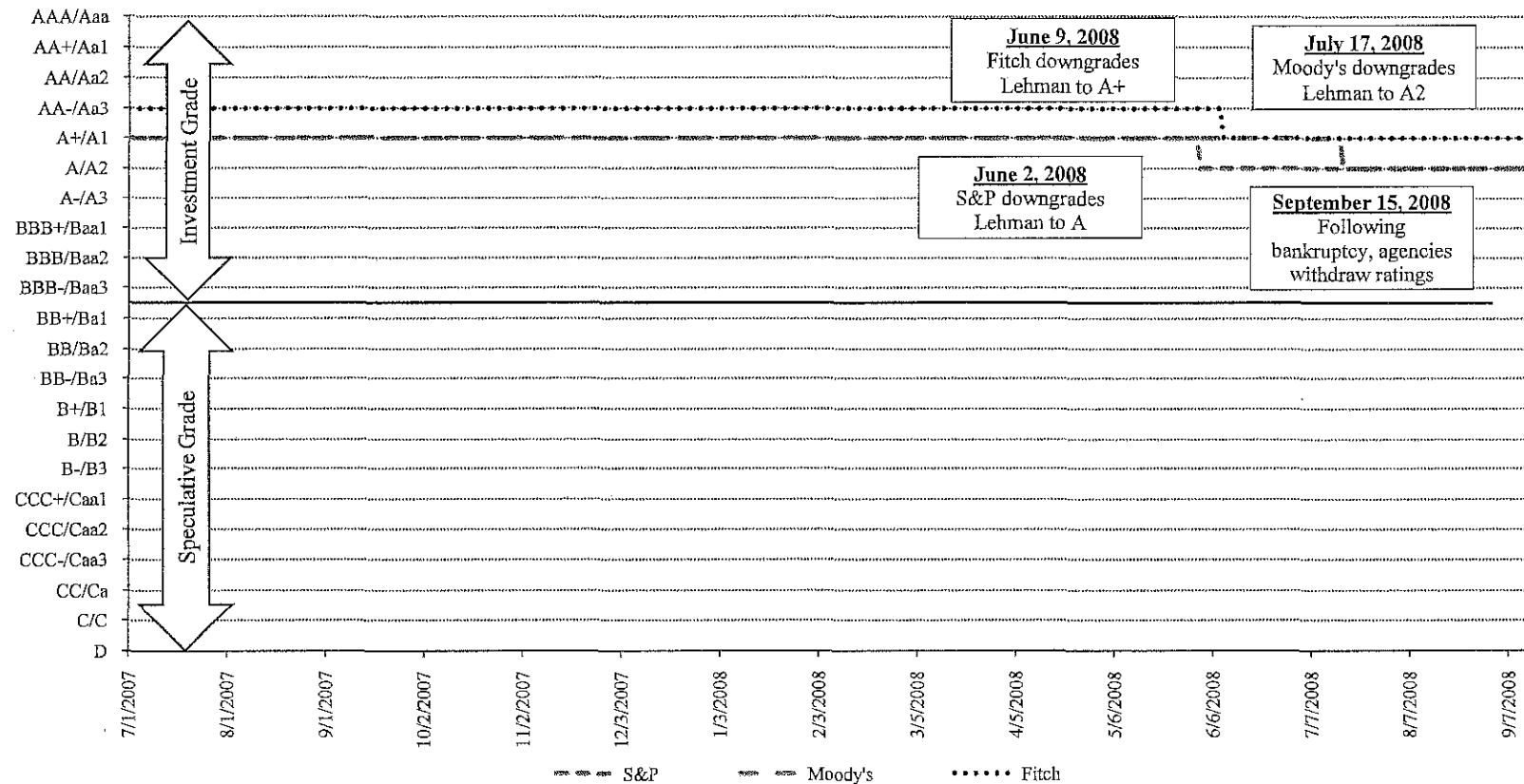
- [1] The Markit CDX North American Investment Grade Index is comprised of 125 investment grade entities. The composition of the Markit CDX Index is determined by a consortium of 16 member banks. The Markit CDX Index is updated every six months in March and September. Series 8 was updated on March 25, 2007, Series 9 was updated on September 20, 2007, Series 10 was updated on March 25, 2008, and Series 11 was updated on October 6, 2008.
- [2] Top-quartile averages are simple averages of the spreads of the top-quartile companies included in the CDX Index as ranked by highest average spread over the relevant time period.
- [3] Only two of the companies in the top quartile (*i.e.* CIT Group Inc. and Washington Mutual, Inc.) filed for bankruptcy.

Source: Bloomberg L.P.

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**Exhibit 21**  
**Lehman Long-Term Unsecured Credit Rating**  
**July 1, 2007 - September 14, 2008**

S&amp;P, Fitch / Moody's

**Notes:**

- [1] The S&P rating for Lehman is the 'LT Local Issuer Credit' rating.  
 [2] The Moody's rating for Lehman is the 'Senior Unsecured Debt' rating.  
 [3] The Fitch rating for Lehman is the 'Senior Unsecured Debt' rating.  
 [4] Moody's does not have a rating below 'C'.

**Sources:**

- [1] Bloomberg L.P.  
 [2] "Understanding Standard & Poor's Ratings Definitions," Standard & Poor's, June 3, 2009.  
 [3] "Rating Symbols and Definitions," Moody's Investors Service, November 2009.  
 [4] "Definitions of Ratings and Other Forms of Opinion," Fitch Ratings, October 2010.



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**Exhibit 22**  
**Guide to Long-Term Credit Ratings Issued by Major Rating Agencies**

	Rating			Description		
	S&P	Moody's	Fitch	S&P	Moody's	Fitch
Investment Grade	AAA	Aaa	AAA	An obligation rated 'AAA' has the highest rating assigned by Standard & Poor's. The obligor's capacity to meet its financial commitment on the obligation is extremely strong.	Obligations rated Aaa are judged to be of the highest quality, with minimal credit risk.	'AAA' ratings denote the lowest expectation of default risk. They are assigned only in cases of exceptionally strong capacity for payment of financial commitments. This capacity is highly unlikely to be adversely affected by foreseeable events.
	AA+	Aa1	AA+	An obligation rated 'AA' differs from the highest-rated obligations only to a small degree. The obligor's capacity to meet its financial commitment on the obligation is very strong.	Obligations rated Aa are judged to be of high quality and are subject to very low credit risk.	'AA' ratings denote expectations of very low default risk. They indicate very strong capacity for payment of financial commitments. This capacity is not significantly vulnerable to foreseeable events.
	AA	Aa2	AA			
	AA-	Aa3	AA-			
	A+	A1	A+	An obligation rated 'A' is somewhat more susceptible to the adverse effects of changes in circumstances and economic conditions than obligations in higher-rated categories. However, the obligor's capacity to meet its financial commitment on the obligation is still strong.	Obligations rated A are considered upper-medium grade and are subject to low credit risk.	'A' ratings denote expectations of low default risk. The capacity for payment of financial commitments is considered strong. This capacity may, nevertheless, be more vulnerable to adverse business or economic conditions than is the case for higher ratings.
	A	A2	A			
	A-	A3	A-			
	BBB+	Baa1	BBB+	An obligation rated 'BBB' exhibits adequate protection parameters. However, adverse economic conditions or changing circumstances are more likely to lead to a weakened capacity of the obligor to meet its financial commitment on the obligation.	Obligations rated Baa are subject to moderate credit risk. They are considered medium-grade and as such may possess certain speculative characteristics.	'BBB' ratings indicate that expectations of default risk are currently low. The capacity for payment of financial commitments is considered adequate but adverse business or economic conditions are more likely to impair this capacity.
	BBB	Baa2	BBB			
	BBB-	Baa3	BBB-			

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**Exhibit 22**  
**Guide to Long-Term Credit Ratings Issued by Major Rating Agencies**

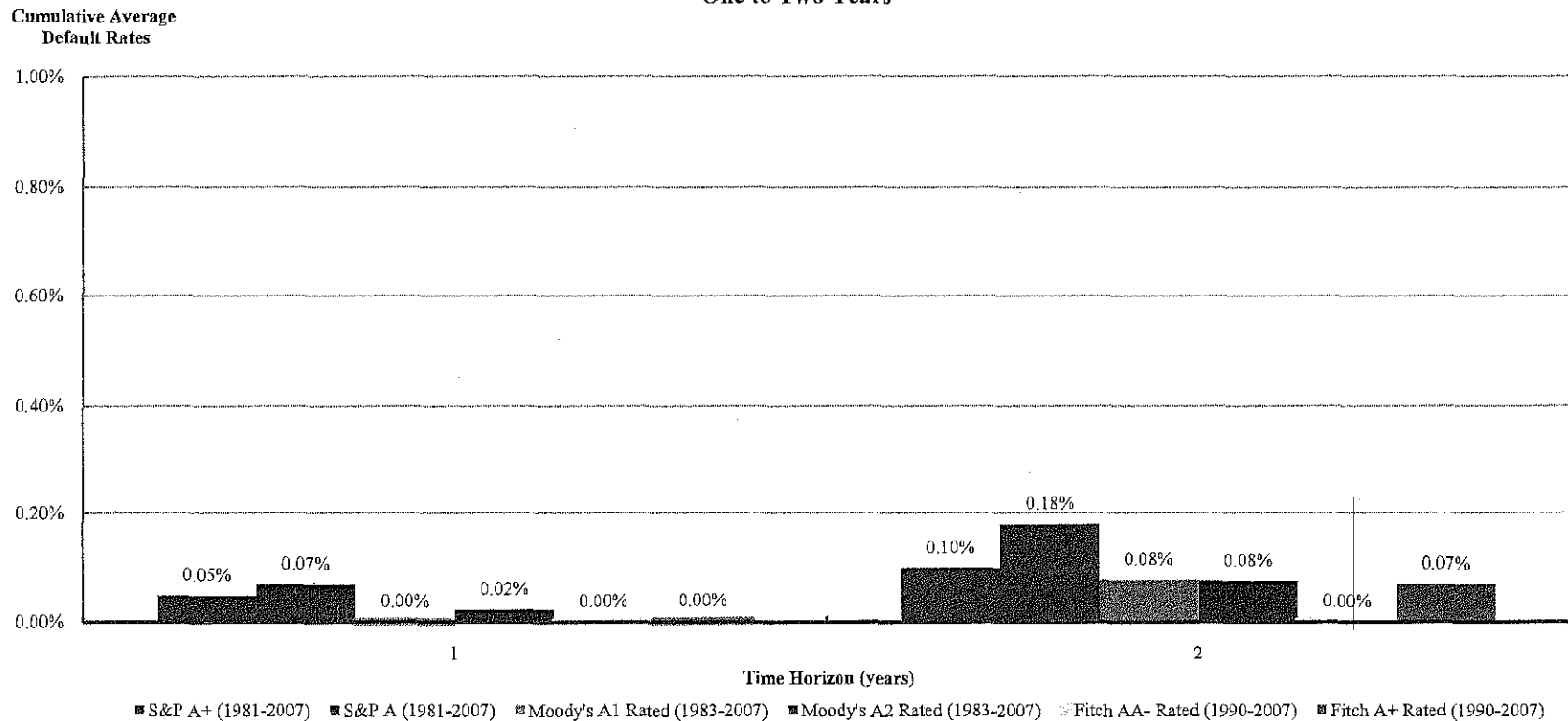
	Rating			Description		
	S&P	Moody's	Fitch			
Speculative Grade	BB+	Ba1	BB+	An obligation rated 'BB' is less vulnerable to nonpayment than other speculative issues. However, it faces major ongoing uncertainties or exposure to adverse business, financial, or economic conditions, which could lead to the obligor's inadequate capacity to meet its financial commitment on the obligation.	Obligations rated Ba are judged to have speculative elements and are subject to substantial credit risk.	'BB' ratings indicate an elevated vulnerability to default risk, particularly in the event of adverse changes in business or economic conditions over time; however, business or financial flexibility exists which supports the servicing of financial commitments.
	BB	Ba2	BB			
	BB-	Ba3	BB-			
	B+	B1	B+	An obligation rated 'B' is more vulnerable to nonpayment than obligations rated 'BB', but the obligor currently has the capacity to meet its financial commitment on the obligation. Adverse business, financial, or economic conditions will likely impair the obligor's capacity or willingness to meet its financial commitment on the obligation.	Obligations rated B are considered speculative and are subject to high credit risk.	'B' ratings indicate that material default risk is present, but a limited margin of safety remains. Financial commitments are currently being met; however, capacity for continued payment is vulnerable to deterioration in the business and economic environment.
	B	B2	B			
	B-	B3	B-			
	CCC+	Caa1	CCC+	An obligation rated 'CCC' is currently vulnerable to nonpayment, and is dependent upon favorable business, financial, and economic conditions for the obligor to meet its financial commitment on the obligation. In the event of adverse business, financial, or economic conditions, the obligor is not likely to have the capacity to meet its financial commitment on the obligation.	Obligations rated Caa are judged to be of poor standing and are subject to very high credit risk.	Default is a real possibility.
	CCC	Caa2	CCC			
	CCC-	Caa3	CCC-			
	CC	Ca	CC	An obligation rated 'CC' is currently highly vulnerable to nonpayment.	Obligations rated Ca are highly speculative and are likely in, or very near, default, with some prospect of recovery of principal and interest.	Default of some kind appears probable.
C	C	C	A 'C' rating is assigned to obligations that are currently highly vulnerable to nonpayment, obligations that have payment arrearages allowed by the terms of the documents, or obligations of an issuer that is the subject of a bankruptcy petition or similar action which have not experienced a payment default. Among others, the 'C' rating may be assigned to subordinated debt, preferred stock or other obligations on which cash payments have been suspended in accordance with the instrument's terms.	Obligations rated C are the lowest rated class of bonds and are typically in default, with little prospect for recovery of principal or interest.	Default is imminent or inevitable, or the issuer is in standstill. Conditions that are indicative of a 'C' category rating for an issuer include: a. the issuer has entered into a grace or cure period following non-payment of a material financial obligation; b. the issuer has entered into a temporary negotiated waiver or standstill agreement following a payment default on a material financial obligation; or c. Fitch Ratings otherwise believes a condition of 'RD' or 'D' to be imminent or inevitable, including through the formal announcement of a coercive debt exchange.	
D		D	An obligation rated 'D' is in payment default. The 'D' rating category is used when payments on an obligation are not made on the date due even if the applicable grace period has not expired, unless Standard & Poor's believes that such payments will be made during such grace period. The 'D' rating also will be used upon the filing of a bankruptcy petition or the taking of similar action if payments on an obligation are jeopardized.	Not Applicable	'D' ratings indicate an issuer that in Fitch Ratings' opinion has entered into bankruptcy filings, administration, receivership, liquidation or other formal winding-up procedure, or which has otherwise ceased business.  Default ratings are not assigned prospectively to entities or their obligations; within this context, non-payment on an instrument that contains a deferral feature or grace period will generally not be considered a default until after the expiration of the deferral or grace period, unless a default is otherwise driven by bankruptcy or other similar circumstance, or by a coercive debt exchange.	

## Sources:

- [1] "Understanding Standard & Poor's Ratings Definitions," Standard & Poor's, June 3, 2009  
[2] "Rating Symbols and Definitions," Moody's Investors Service, November 2009  
[3] "Definitions of Ratings and Other Forms of Opinion," Fitch Ratings, October 2010

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**Exhibit 23**  
**S&P, Moody's, and Fitch Cumulative Average Long-Term Historical Default Rates**  
**One to Two Years**

**Notes:**

- [1] S&P defines a default as recorded on the first occurrence of a payment default on any financial obligation - rated or unrated - other than a financial obligation subject to a bona fide commercial dispute; an exception occurs when an interest payment missed on the due date is made within the grace period.
- [2] Moody's definition of default includes three types of credit events: (1) a missed or delayed disbursement of interest and/or principal; (2) bankruptcy, administration, legal receivership, or other legal blocks (perhaps by regulators) to the timely payment of interest and/or principal; or (3) a distressed exchange occurs where: (i) the issuer offers debt holders a new security or package of securities that amount to a diminished financial obligation (such as preferred or common stock, or debt with a lower coupon or par amount, lower seniority, or longer maturity); and (ii) the exchange has the effect of allowing the issuer to avoid a bankruptcy or payment default.
- [3] Fitch defines a default as one of the following: (1) failure of an obligor to make timely payment of principal and/or interest under contractual terms of an financial obligation; (2) the bankruptcy filing, administration, receivership, liquidation or other winding up or cessation of business of an obligor; or (3) the distressed or other coercive exchange of an obligation, where creditors were offered securities with diminished structural or economic terms compared with the existing obligation.

**Sources:**

- [1] "Default, Transition, and Recovery: 2007 Annual Global Corporate Default Study And Rating Transitions," Standard & Poor's, February 5, 2008.
- [2] "Corporate Default and Recovery Rates, 1920-2007," Moody's Investors Service, February 2008.
- [3] "Fitch Ratings Global Corporate Finance 2007 Transition and Default Study," Fitch Ratings, April 30, 2008.

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**Exhibit 24**  
**Guide to Short-Term Credit Ratings Issued by Major Rating Agencies**

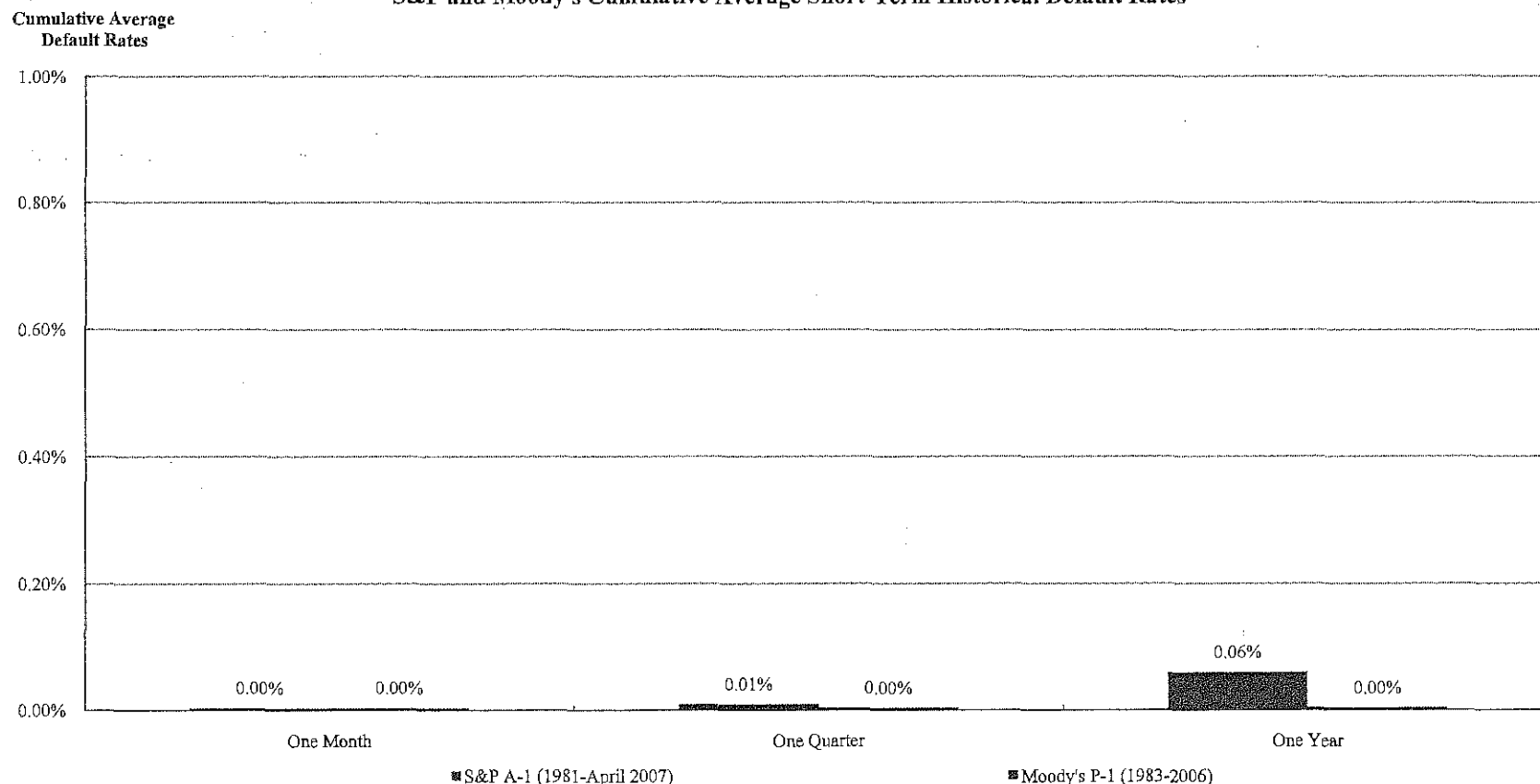
	Rating			Description		
	S&P	Moody's	Fitch	S&P	Moody's	Fitch
<b>Investment Grade</b>	A-1	P-1	F1	A short-term obligation rated 'A-1' is rated in the highest category by Standard & Poor's. The obligor's capacity to meet its financial commitment on the obligation is strong. Within this category, certain obligations are designated with a plus sign (+). This indicates that the obligor's capacity to meet its financial commitment on these obligations is extremely strong.	Issuers (or supporting institutions) rated Prime-1 have a superior ability to repay short-term debt obligations.	Indicates the strongest intrinsic capacity for timely payment of financial commitments; may have an added "+" to denote any exceptionally strong credit feature.
	A-2	P-2	F2	A short-term obligation rated 'A-2' is somewhat more susceptible to the adverse effects of changes in circumstances and economic conditions than obligations in higher rating categories. However, the obligor's capacity to meet its financial commitment on the obligation is satisfactory.	Issuers (or supporting institutions) rated Prime-2 have a strong ability to repay short-term debt obligations.	Good intrinsic capacity for timely payment of financial commitments.
	A-3	P-3	F3	A short-term obligation rated 'A-3' exhibits adequate protection parameters. However, adverse economic conditions or changing circumstances are more likely to lead to a weakened capacity of the obligor to meet its financial commitment on the obligation.	Issuers (or supporting institutions) rated Prime-3 have an acceptable ability to repay short-term obligations.	The intrinsic capacity for timely payment of financial commitments is adequate.
<b>Speculative Grade</b>	B-1	NP	B	A short-term obligation rated 'B-1' is regarded as having significant speculative characteristics, but the obligor has a relatively stronger capacity to meet its financial commitments over the short-term compared to other speculative-grade obligors.	Issuers (or supporting institutions) rated Not Prime do not fall within any of the Prime rating categories. Note: Canadian issuers rated P-1 or P-2 have their short-term ratings enhanced by the senior-most long-term rating of the issuer, its guarantor or support-provider.	Minimal capacity for timely payment of financial commitments, plus heightened vulnerability to near term adverse changes in financial and economic conditions.
	B-2			A short-term obligation rated 'B-2' is regarded as having significant speculative characteristics, and the obligor has an average speculative grade capacity to meet its financial commitments over the short-term compared to other speculative-grade obligors.		
	B-3			A short-term obligation rated 'B-3' is regarded as having significant speculative characteristics, and the obligor has a relatively weaker capacity to meet its financial commitments over the short-term compared to other speculative-grade obligors.		
	C	RD	C	A short-term obligation rated 'C' is currently vulnerable to nonpayment and is dependent upon favorable business, financial, and economic conditions for the obligor to meet its financial commitment on the obligation.	Not Applicable	Default is a real possibility.
	Not Applicable		RD	Not Applicable		Indicates an entity that has defaulted on one or more of its financial commitments, although it continues to meet other financial obligations. Applicable to entity ratings only.
	D	Not Applicable	D	A short-term obligation rated 'D' is in payment default. The 'D' rating category is used when payments on an obligation are not made on the date due even if the applicable grace period has not expired, unless Standard & Poor's believes that such payments will be made during such grace period. The 'D' rating also will be used upon the filing of a bankruptcy petition or the taking of a similar action if payments on an obligation are jeopardized.	Not Applicable	Indicates a broad-based default event for an entity, or the default of a short-term obligation.

**Sources:**

- [1] "Standard & Poor's Ratings Definitions," Standard & Poor's, August 20, 2010  
[2] "Rating Symbols and Definitions," Moody's Investors Service, November 2009  
[3] "Definitions of Ratings and Other Forms of Opinion," Fitch Ratings, October 2010

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**Exhibit 25**  
**S&P and Moody's Cumulative Average Short-Term Historical Default Rates**

**Notes:**

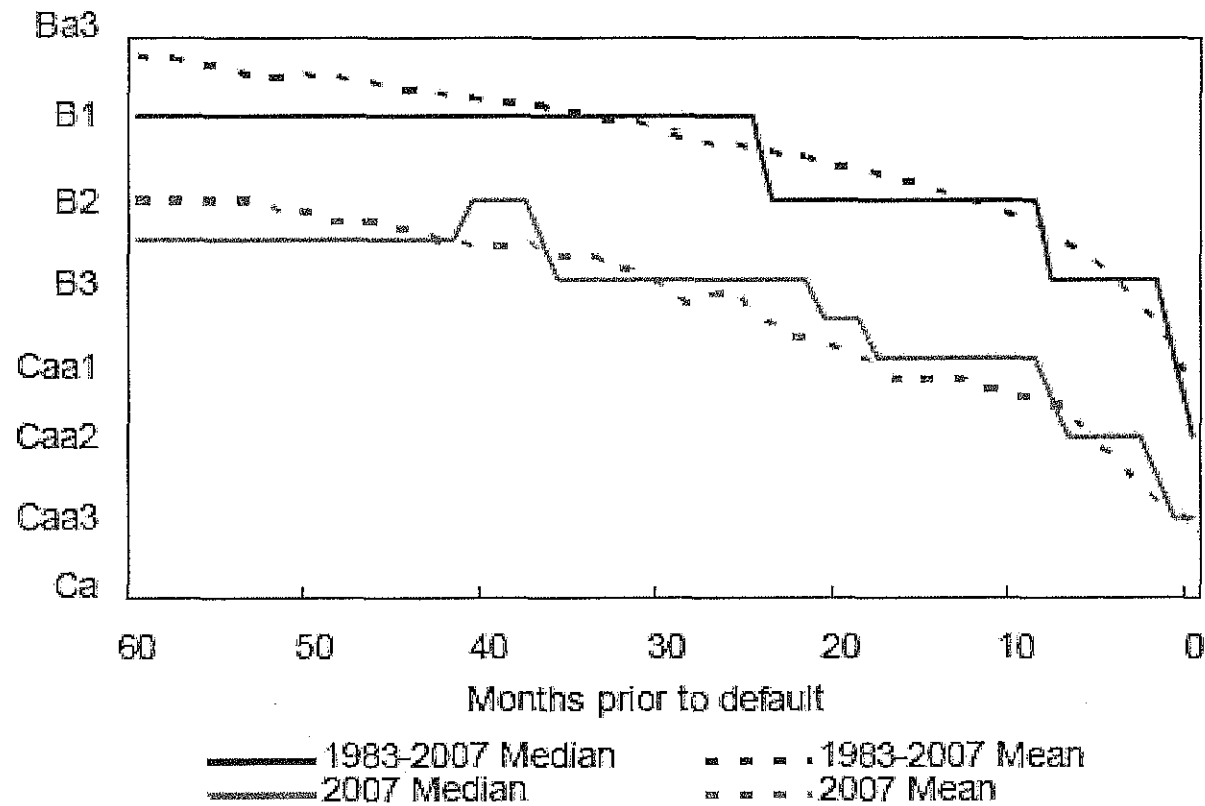
- [1] S&P defines a default as recorded on the first occurrence of a payment default on any financial obligation - rated or unrated - other than a financial obligation subject to a bona fide commercial dispute; an exception occurs when an interest payment missed on the due date is made within the grace period.
- [2] Moody's definition of default includes three types of credit events: (1) a missed or delayed disbursement of interest and/or principal; (2) bankruptcy, administration, legal receivership, or other legal blocks (perhaps by regulators) to the timely payment of interest and/or principal; or (3) a distressed exchange occurs where: (i) the issuer offers debt holders a new security or package of securities that amount to a diminished financial obligation (such as preferred or common stock, or debt with a lower coupon or par amount, lower seniority, or longer maturity); and (ii) the exchange has the effect of allowing the issuer to avoid a bankruptcy or payment default.

**Sources:**

- [1] "Default, Transition, and Recovery: Global Short-Term Default Study And Rating Transitions," Standard & Poor's, June 21, 2007.
- [2] "Short-Term Corporate and Structured Finance Rating Transition Rates," Moody's Investors Service, June 2007.

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**Exhibit 26**  
**Moody's Investors Service**  
**Average and Median Ratings Prior to Default, 1983 - 2007**

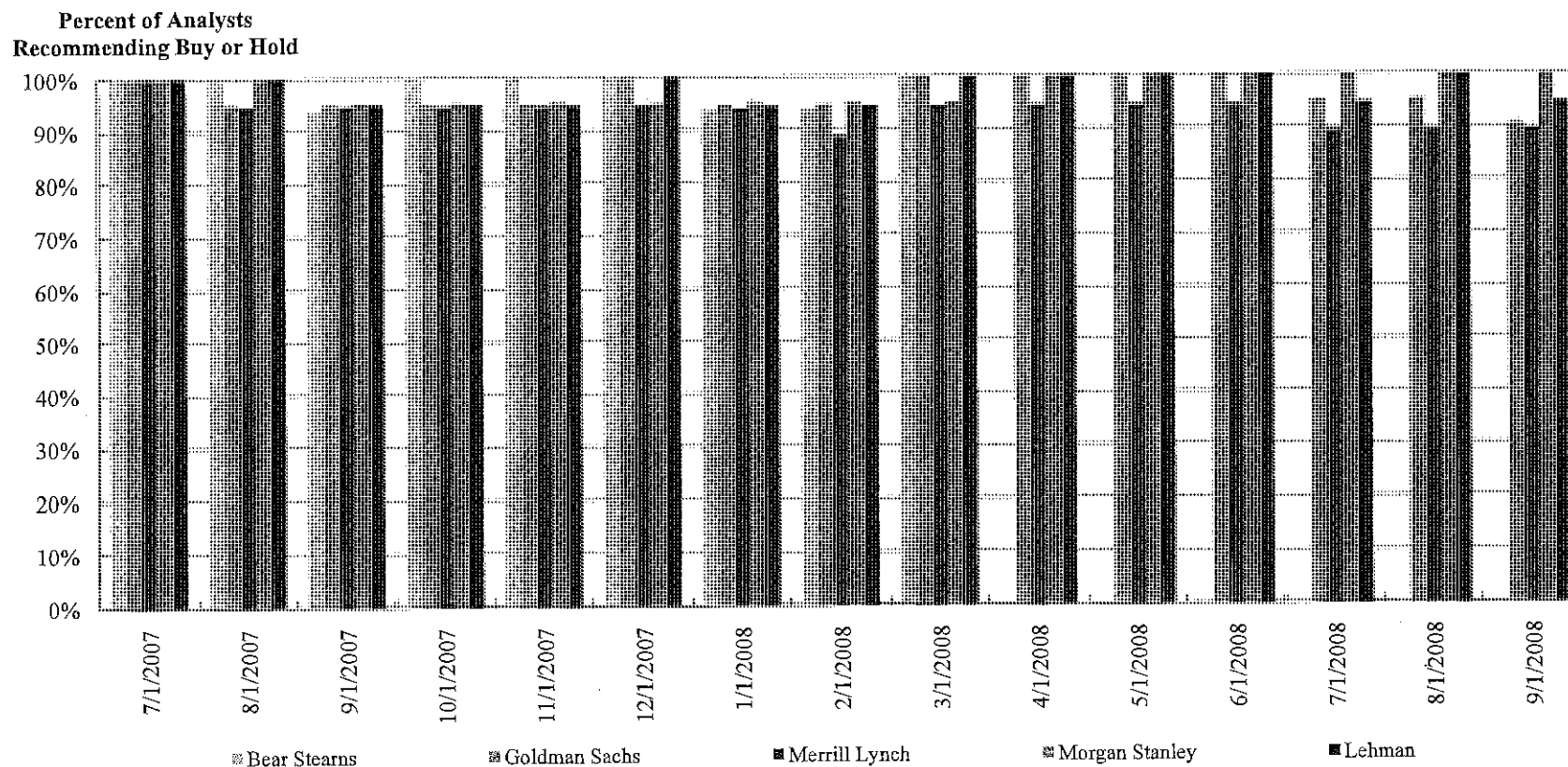


Source: Diagram taken from "Corporate Default and Recovery Rates, 1920 - 2007," Moody's Investors Service, February 2008, p.7.



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**Exhibit 27**  
**Percent of Analysts Recommending Buy or Hold**  
**Comparable Financial Companies - Investment Banks**  
**July 1, 2007 - September 1, 2008**

**Notes:**

- [1] A recommendation is considered a "buy" if analyst recommends "buy" or "strong buy."  
 [2] JPMorgan Chase & Co. announced the acquisition of The Bear Stearns Companies, Inc. on March 16, 2008.  
 [3] Bank of America Corp. announced the acquisition of Merrill Lynch & Co., Inc. on September 14, 2008.

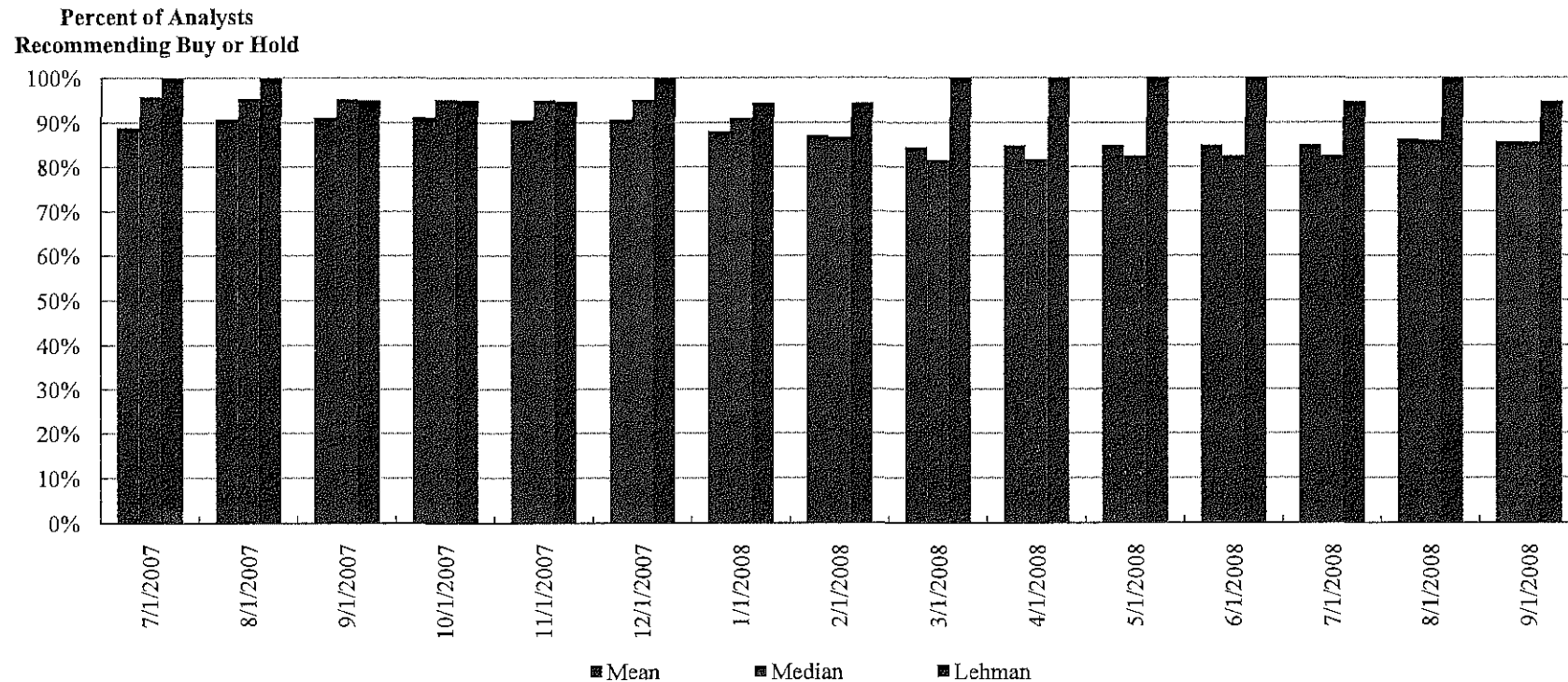
**Sources:**

- [1] Thomson IBES.  
 [2] Capital IQ.



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**Exhibit 28**  
**Percent of Analysts Recommending Buy or Hold**  
**Comparable Financial Companies - Banking and Financial Institutions**  
**July 1, 2007 - September 1, 2008**

**Notes:**

- [1] A recommendation is considered a "buy" if analyst recommends "buy" or "strong buy."  
 [2] Banking and financial institutions are identified by Capital IQ. See Footnote 14 of the Expert Report for further detail.  
 [3] The mean and median are of the percent of analysts recommending buy or hold of banking and financial institutions. These companies are: American Express Co.; Bank of America Corp.; Bank of New York Mellon Corp.; BB&T Corp.; Capital One Financial Corp.; Citigroup Inc.; Fifth Third Bancorp; Ford Motor Co.; General Electric Co.; JPMorgan Chase & Co.; National City Corp.; PNC Financial Services Group, Inc.; Regions Financial Corp.; SLM Corp.; State Street Corp.; SunTrust Banks, Inc.; U.S. Bancorp; Wachovia Corp.; and Wells Fargo & Co. The Capital Group Companies Inc. did not have analyst recommendation data available and is excluded from this analysis.

**Sources:**

- [1] Thomson IBES.  
 [2] Capital IQ.

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**Exhibit 29**  
**Analyst Recommendations for Lehman**  
**July 1, 2007 - September 15, 2008**

Report Date	Contributor	Recommendation	Selected Quotes
8/17/2007	Fox-Pitt Kelton Cochran Caronia Waller	Outperform	In our view, a big disconnect between mkt concerns and Lehman's actual experience continues to subsist, likely due to investors' unwillingness to consider risk mitigation claims
9/19/2007	JPMorgan	Neutral	Writedowns related to LBO and mortgage exposures led to weak capital markets revenue; partially offset by strong results in banking and equity trading We maintain our Neutral rating due to concerns related to mortgage/leveraged finance and expenses required for Lehman's international build-out
9/19/2007	HSBC Global Research	Overweight	Lehman should trade closer to Goldman, Morgan Stanley, and Merrill Lynch, not Bear Stearns  Solid results, followed by a decidedly bullish and surefooted conference call drove home the point that an advantageously scoped and scaled securities firm is set up to make plenty of money acting as intermediary in even the most difficult of markets
9/19/2007	The Buckingham Research Group	Strong Buy	Overall, we remain bullish on the stock Reiterate Strong Buy rating  Given our constructive fundamental outlook, we believe LEH's shares are meaningfully undervalued
9/19/2007	Wachovia	Outperform	Away from fixed income, the Company's equities, investment banking and investment management divisions delivered record or near record results  Today's results were, once again, a clear proof of Lehman's diversified platform
10/8/2007	Credit Suisse	Outperform (from Neutral)	We are raising our rating on Lehman Brothers to Outperform from Neutral based on improved performance prospects (both absolute and relative to peers) and with that a greater likelihood of multiple expansion and share price outperformance
10/24/2007	Deutsche Bank	Buy	CDOs are Not a Big Issue at Lehman, In Our View Lehman ranked well down in the league tables for underwriting CDOs and at quarter-end had \$1.8B of ABS CDO exposure on a gross basis On a net basis, we estimate this exposure is negative given hedges that more than offset their exposure In other words, Lehman probably has gains on its net CDO position
12/13/2007	Wachovia	Outperform	Business conditions remain incredibly challenging, but market share grabbing opportunities appear to be surfacing This might not mean much now but could if things improve sometime in 2008  LEH remains well positioned to benefit from a favorable interest rate environment as well as a recovery in the IPO and advisory markets, in our view
12/13/2007	Credit Suisse	Outperform	Our thesis on LEH the shares are rated Outperform based on improved performance prospects, both absolute and relative to peers, and with that a greater likelihood of multiple expansion and share price outperformance
12/13/2007	Deutsche Bank	Buy	Net-net: results could have been worse Lehman, while not likely the best among the brokers (still likely Goldman Sachs [GS, \$212.58, Buy]), should rank among the better performers this quarter At first glance, there were no unusual surprises during a period that could have caused them
12/14/2007	Punk, Ziegel & Company	Sell	Balance sheet re-engineering is not the core of this company Operating businesses are The outlook for these businesses is not positive Therefore, even though this is one of the most impressive companies in the financial sector, its stock should be avoided
12/14/2007	JPMorgan	Neutral	While we view Lehman as well managed and nimble, decelerating US fixed income origination volume in 2007 and a deteriorating leveraged finance market have led to downward earnings revisions However, we continue to view Lehman as having one of the best cultures on Wall Street, with a strong execution track record Accordingly, we expect Lehman will grow its US and international market share
12/14/2007	The Buckingham Research Group	Strong Buy	We continue to emphasize LEH's strong risk management abilities (which is enabling them to grab market share), organic growth, and international exposure as drivers of growth going forward  LEH is our top pick given upside EPS potential next year and inexpensive valuation

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**Exhibit 29**  
**Analyst Recommendations for Lehman**  
**July 1, 2007 - September 15, 2008**

Report Date	Contributor	Recommendation	Selected Quotes
1/10/2008	Deutsche Bank	Buy	Our sense is that Lehman is positioned for market share gains given a more consistent culture, greater stability with risk management, and benefits from investment spending, especially non- U S Lehman is a well-run company in a tough part of the cycle but with a below historical valuation  As opposed to several of its peers, Lehman needed no capital injection or dramatic downsizing
3/17/2008	Deutsche Bank	Buy	Lehman is Not Bear 1) It has more liquidity (below) 2) It has support among its major counterparties, evidenced by an extension on Friday of a \$2B working capital line with 40 banks (one issue w/Bear Stearns [BSC] seems to be that counterparties pulled in lines) 3) Its franchise is more diversified given almost half outside the US and an asset management business that is more than twice as large relative to its size (BSC was more plain vanilla) 4) It has a seasoned and experienced CEO (Bear's CEO was new)
3/18/2008	Punk, Ziegel & Company	Buy	Further, the Federal Reserve has promised to provide whatever funding that may be required to keep primary dealers liquid Thus, anyone attacking Lehman would have to be able to bankrupt the Fed to break Lehman An attack on Lehman or any other primary dealer is an attack on the Fed To assume that Lehman would fail means that one assumes the Fed will not or cannot honor its commitments This is a bad bet to make
3/18/2008	Credit Suisse	Outperform	Bottom line the facts are better than the fears; the quarter was fine; exposures are coming down, slowly; liquidity is strong
3/28/2008	Citigroup	Buy/High Risk (from Hold/High Risk)	After being on the sidelines for a couple of years, we see the current valuation as an extremely attractive entry point into Lehman shares Furthermore, the recent profitable quarter in a tough environment, the coordinated actions taken by the Fed & Treasury to provide meaningful liquidity, and Lehman's management team's excellent track record of creating value and managing risk all serve as excellent downside protection  We see 70% upside in Lehman shares LEH's valuation is compelling based on virtually any historical metric, leading to an excellent risk/reward opportunity
4/1/2008	JPMorgan	Neutral	We continue to rate Lehman Neutral based on a business mix that could make earnings growth challenging and DVA adjustments that could slow an earnings recovery While the capital raise appears to have gone quite well, we don't think downward earnings revisions have concluded for the brokerage sector
4/1/2008	Punk, Ziegel & Company	Buy	In sum, it seems evident that Lehman is being pushed hard by the markets to prove its balance sheet is safe By raising additional capital and liquefying the balance sheet, the company hopes to put these fears to rest Once this is done the stock is likely to snap back in price My Buy recommendation indicates my faith that this will happen
4/1/2008	The Buckingham Research Group	Strong Buy	LEH is now trading at a 40% discount to the peer group on a P/B basis and well below its 10-year and 5-year averages of 1.9x We believe the valuation discount is way overdone given LEH's superior risk management and still solid growth prospects in a market recovery environment
5/1/2008	Credit Suisse	Outperform	The shares are rated Outperform based on valuation and prospects for improving performance into 2009
5/5/2008	Deutsche Bank	Buy	In short, investors no longer even ask us about Lehman's survivability It seems like a foregone conclusion
6/5/2008	Deutsche Bank	Buy	We've gotten several questions this week about whether Lehman will fail, reflecting an exaggeration of many of the concerns that have been around for the past couple months  We feel that Lehman is not Bear Liquidity is not a major issue, in our view Equity risk remains but does not seem outsized Revenues should continue to grow in most areas
6/9/2008	The Buckingham Research Group	Strong Buy	Retain Strong Buy rating on valuation and franchise value  With market share gains continuing and solidly diversified franchise (50% non US, 20% wealth mgmt), we expect a solid recovery in the fundamentals (as we saw with MS after its sizable 4Q loss)
6/10/2008	Wachovia	Market Perform	We underestimated how poorly marked LEH's assets were In addition, the larger capital raise at meaningfully lower prices indicates that the Company did not have, and potentially still does not have, a complete grasp of its exposures  We are cautious on LEH's ability to navigate through its concentrated exposures in challenged asset classes However, LEH remains positioned to benefit from a favorable interest rate environment as well as a recovery in the IPO and advisory markets, in our view

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**Exhibit 29**  
**Analyst Recommendations for Lehman**  
**July 1, 2007 - September 15, 2008**

Report Date	Contributor	Recommendation	Selected Quotes
6/30/2008	Morgan Stanley	Overweight	We think near-term risk of incremental write-downs is balanced by solid liquidity and capital footing  A return to profitability amid a healing credit market should drive valuation close to book value. BV is difficult to pin down, but we believe LEH has sufficient capital to absorb downside risk.
7/24/2008	Morgan Stanley	Overweight	A return to profitability — in the context of a healing credit market backdrop — should be sufficient to drive valuation closer to book value. Meanwhile, aggressive Fed moves and adequate capital cushion should help the firm weather near-term headwinds stemming from balance sheet overhang.
8/15/2008	Fox-Pitt Kelton Cochran Caronia Waller	Outperform	We continue to believe that the popular bear case on Lehman—that mgmt wasn't taking write-downs to the extent of peers—was faulty in that gross write-downs had indeed been extensive over 1Q07-1Q08, and bears failed to realize that these gross marks had been mitigated by big hedging gains.
8/28/2008	Ladenburg Thalmann	Buy	The company is facing a large number of very unhappy investors and employees. The reason for the upset is that the company may have been too slow to recognize the problems on its balance sheet. This requires decisive action. Since I believe the result will be a positive one, the stock is being recommended for purchase despite its dismal third fiscal quarter (ends August 31) expectations. Lehman continues to be one of the most attractive firms in the business.
9/5/2008	Deutsche Bank	Buy	We feel that Lehman will be left with a lower risk balance sheet that will put behind the question of its viability and, therefore, maintain Buy.
9/10/2008	Credit Suisse	Neutral	There remains significant execution risk, most notably with respect to the ultimate value of the commercial real estate being spun-off and with that, future capital needs. Our estimates and target price have been reduced; the shares remain Neutral rated.
9/10/2008	Fox-Pitt Kelton Cochran Caronia Waller	Outperform	On balance, Lehman's earnings were cyclically depressed, as we expect to see at peers next week. The good news is that—at least through August-end—Lehman's franchise does not appear to have been impacted by the negative headlines and weak stock performance.
9/10/2008	JPMorgan	Neutral	While we view Lehman as nimble and having one of the best cultures on Wall Street, deteriorating fixed income asset valuations and leveraged loans have led to downward earnings revisions.
9/11/2008	The Buckingham Research Group	Neutral	While we strongly disagree with the rating agencies' stance, perception is reality in this business and a significant downgrade would be very onerous on LEH's trading business. That said, we do see tremendous upside in the stock if LEH can maintain a single A rating. However, the uncertainty of whether they can maintain that (particularly in light of Moody's target in the BBB range) leaves us no choice but to move to the sidelines on the stock.
9/11/2008	Ladenburg Thalmann	Buy	I still believe that this is one of the best companies on Wall Street and that it has value well beyond its current stock price. Therefore, the stock remains a Buy.  In sum, management is attempting to keep its head while everyone around it is losing theirs.
9/11/2008	Wachovia	Market Perform	We are cautious on LEH shares due to uncertainty regarding the proposed REI spinoff and sale of the IMD business. However, LEH remains positioned to benefit from a favorable interest rate environment as well as a recovery in the IPO and advisory markets, in our view, if LEH's transactions are completed.
9/11/2008	HSBC Global Research	Underweight	The meaningful distinctions with Bear Stearns should limit how wide this name could trade; still, near-term uncertainty keeps us Underweight.  Lehman is a better, more diversified franchise. It is much more conservatively funded, and carries a huge liquidity pool of some \$42 billion. It has access to the Federal Reserve for emergency funding. It also has one thing that it shares with Bear Stearns—it is too big to fail in our opinion. The interconnectedness of the firm within the global financial system is firmly bound. We have to believe that no regulator or central banker really wants to find out what a massive counterparty risk failure would look like.

Source: Thomson ONE Banker

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## APPENDIX A

### ROBERT GLENN HUBBARD

#### *Curriculum Vitae*

#### PERSONAL DATA

Born: In Orlando, Florida.  
Marital Status: Married, two children.

#### FIELDS OF SPECIALIZATION

Public Economics, Corporate Finance and Financial Institutions, Macroeconomics, Industrial Organization, Natural Resource Economics, Public Policy.

#### EDUCATION

Ph.D., Economics, Harvard University, May 1983.  
Dissertation: *Three Essays on Government Debt and Asset Markets*, supervised by Benjamin M. Friedman, Jerry A. Hausman, and Martin S. Feldstein.  
A.M., Economics, Harvard University, May 1981.  
B.A., B.S., Economics, University of Central Florida, June 1979, *summa cum laude*.

#### HONORS AND AWARDS

Joint American Economic Association/American Finance Association Distinguished Speaker, 2008.  
Cairncross Lecture, University of Oxford, 2007.  
Fellow of the National Association of Business Economists, 2005.  
William F. Butler Memorial Award, New York Association of Business Economists Award, 2005.  
Exceptional Service Award, The White House, 2002.  
Michelle Akers Award for Distinguished Service, University of Central Florida, 2001.  
Alumni Hall of Fame, University of Central Florida, 2000.  
Best Paper Award for Corporate Finance, Western Finance Association, 1998.  
Exceptional Service Award, U.S. Department of the Treasury, 1992.

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Distinguished Alumnus Award, University of Central Florida, 1991.

John M. Olin Fellowship, National Bureau of Economic Research, 1987-1988.

Teaching Commendations, Graduate School of Business, Columbia University.

Northwestern University Associated Student Government Teaching Awards, announced in 1985, 1986, and 1987.

Graduate Distinctions: National Science Foundation Fellowship, Alfred P. Sloan Foundation Fellowship.

Undergraduate Distinctions: National Merit Scholarship, National Society of Professional Engineers Award, Florida Society of Professional Engineers Award, National Council of Teachers of English Award, Omicron Delta Kappa, Financial Management Association Honor Society.

#### POSITIONS HELD

2004-present	Dean, Graduate School of Business, Columbia University
1994-present	Russell L. Carson Professor of Economics and Finance, Graduate School of Business, Columbia University
1997-present	Professor of Economics, Faculty of Arts and Sciences, Columbia University
2007-present	Panel of Economic Advisors, Federal Reserve Bank of New York (also 1993-2001)
2003-present	Featured commentator, <i>Nightly Business Report</i>
2003-2010	Featured commentator, <i>Marketplace</i>
2003-2007	Visiting Scholar American Enterprise Institute (also 1995-2001)
1999-2004	Co-Director, Columbia Business School Entrepreneurship Program
2004-2005	Viewpoint Columnist, <i>Business Week</i>
2004-2006	Member, Panel of Economic Advisors, Congressional Budget Office
2001-2003	Chairman, President's Council of Economic Advisers
2001-2003	Chairman, Economic Policy Committee, Organization for Economic Cooperation and Development
2001-2003	Member, White House National Economic Council and National Security Council

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2001-2003	Member, President's Council on Science and Technology
1997-1998	Visiting Professor of Business Administration, Harvard Business School
1995-2001	Visiting Scholar and Director of Tax Policy Program, American Enterprise Institute
1994-1997	Senior Vice Dean, Graduate School of Business, Columbia University
1994	MCI Fellow, American Council for Capital Formation
1994	John M. Olin Visiting Professor, Center for the Study of Economy and the State, University of Chicago
1991-1993	Deputy Assistant Secretary (Tax Analysis), U.S. Department of the Treasury
1988-present	Professor of Economics and Finance, Graduate School of Business, Columbia University
1987-1988	John M. Olin Fellow in residence at the National Bureau of Economic Research
1983-1988	Assistant Professor of Economics, Northwestern University, with half-time research appointment in the Center for Urban Affairs and Policy Research
1985	Visiting Scholar, Center for Business and Government, John F. Kennedy School of Government, Harvard University
1981-1983	Teaching Fellow (Department of Economics) and Resident Tutor in Economics (Dunster House), Harvard University

#### **DIRECTORSHIPS**

2007-present	Met Life
2006-2008	Capmark Financial Corporation; Information Services Group
2004-present	ADP, Inc.; KKR Financial Corporation; BlackRock Closed-End Funds
2004-2008	Duke Realty Corporation
2004-2006	Dex Media/R.H. Donnelley



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2003-2005	ITU Ventures
2000-2001	Angel Society, LLC; Information Technology University, LLC

#### **CONSULTING OR ADVISORY RELATIONSHIPS**

2005-2009	Arcapita
2005-2010	Nomura Holdings America
2006-present	Analysis Group (also 1995-2003)
2008	Laurus Funds
2005-2008	Chart Venture Partners
2003-2009	Ripplewood Holdings

#### **POSTS IN NON-PROFIT ORGANIZATIONS**

2006-present	Co-Chair, Committee on Capital Markets Regulation
2004-present	Member, Advisory Board, National Center on Addiction and Substance Abuse
2003-present	Member, Manhattan District Council Board, Boy Scouts of America
2010-2011	Co-Chair, The Study Group on Corporate Boards
2008-2011	Elder, Fifth Avenue Presbyterian Church
2008-2010	Chairman, Economic Club of New York
2006-2008	Member, Board of Directors, Resources for the Future
2003-2008	Trustee, Tax Foundation
2004-2010	Trustee, Economic Club of New York
2004-2007	Trustee, Fifth Avenue Presbyterian Church, New York

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**PROFESSIONAL ACTIVITIES**

1987-present	Research Associate, National Bureau of Economic Research (Monetary Economics, Corporate Finance, Public Economics, Economic Fluctuations, Industrial Organization)
2007-present	Life Member, Council on Foreign Relations
2003	Member, Committee of Visitors, National Science Foundation
2000	Panelist, Graduate Fellowship Selection Committee, National Science Foundation
1999-2001	Director, Project on Nonprofit Organizations, National Bureau of Economic Research
1997-2001	Member, COSSA-Liaison Committee, American Economic Association
1993-2001	Board of Advisors, Institutional Investor Project, School of Law, Columbia University
1995-1999	Member, Board of Academic Consultants, American Law Institute
1997	Member, Grants Panel for Integrative Graduate Education and Research Training Program, National Science Foundation
1994-1996	Member, Economics Grants Panel, National Science Foundation
1993-1996	Member, Federal Taxation and Finance Committee, National Tax Association
1990-1995	Co-organized research program on International Aspects of Taxation at the National Bureau of Economic Research, Cambridge, Massachusetts
1995	Member, Program Committee, American Economic Association Meeting
1983-1987	Faculty Research Fellow, National Bureau of Economic Research
1983-1986	Adjunct Faculty Research Fellow, Energy and Environmental Policy Center, John F. Kennedy School of Government, Harvard University, Cambridge, Massachusetts
1986, 1988, 1994	Member of the Brookings Panel on Economic Activity
1985, 1987	Special guest of the Brookings Panel on Economic Activity

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- 1990-1991 Organized research program on Environmental Economics and Public Policy at the National Bureau of Economic Research, Cambridge, Massachusetts
- 1988-1990 Co-organized research program on Dynamic Models of Firms and Industries at the National Bureau of Economic Research, Cambridge, Massachusetts
- 1985-1989 Organized research program and workshops on contracting in financial markets at the Summer Institute, National Bureau of Economic Research, Cambridge, Massachusetts
- 1988 Organized Economic Fluctuations program on Industrial Economics and Macroeconomics, National Bureau of Economic Research, Stanford, California
- 1986-1988 Organized research program and workshop on links between macroeconomics and industrial organization at the Summer Institute, National Bureau of Economic Research, Cambridge, Massachusetts
- 1991 Member, Program Committee, Econometric Society Winter Meetings
- 1982-1983 Member, Energy Modeling Forum VII Study Group, Stanford University, Stanford, California
- 1981-present Consultant on research projects with private corporations and government and international agencies, including the Internal Revenue Service, Social Security Administration, U.S. Department of Energy, U.S. Department of State, U.S. Department of Treasury, and U.S. International Trade Commission; National Science Foundation; The World Bank; Board of Governors of the Federal Reserve System; Federal Reserve Bank of New York; Congressional Budget Office
- Member: American Economic Association, American Finance Association, Association for Public Policy and Management, Econometric Society, International Association of Energy Economists, National Tax Association, the Royal Economic Society, and the Institute for Management Science

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Referee: *American Economic Review; Canadian Journal of Economics; Columbia Journal of World Business; Econometrica; Economic Journal; Energy Economics; Energy Journal; International Finance; International Tax and Public Finance; Journal of Business; Journal of Business and Economic Statistics; Journal of Economic History; Journal of Economic Literature; Journal of Finance; Journal of Financial Economics; Journal of Financial Intermediation; Journal of Financial and Quantitative Analysis; Journal of Financial Services Research; Journal of Industrial Economics; Journal of International Money and Finance; Journal of Law and Economics; Journal of Macroeconomics; Journal of Money, Credit, and Banking; Journal of Monetary Economics; Journal of Political Economy; Journal of Public Economics; Journal of Regulatory Economics; Journal of Small Business Finance; Management Science; National Tax Journal; Quarterly Journal of Economics; Quarterly Review of Economics and Finance; RAND Journal of Economics; Review of Economic Dynamics; Review of Economic Studies; Review of Economics and Statistics; Review of Financial Economics; Scandinavian Journal of Economics; Southern Economic Journal; National Science Foundation; C.V. Starr Center for Applied Economics (New York University); Addison-Wesley Publishing Company; Ballinger Press; Cambridge University Press; Harvard Business School Press; MIT Press; W.W. Norton; Oxford University Press*

Associate Editor: *Journal of Applied Corporate Finance*

Former Associate: *Federal Reserve Bank of New York Economic Policy Review; International Finance;*

Editor: *International Tax and Public Finance; Journal of Industrial Economics; Journal of Macroeconomics; Journal of Small Business Finance; National Tax Journal*

## PUBLICATIONS AND PAPERS

### Edited Volumes

*Transition Costs of Fundamental Tax Reform* (with K.A. Hassett), Washington, DC: AEI Press, 2001.

*Inequality and Tax Policy* (with K.A. Hassett), Washington, DC: AEI Press, 2001.

*Effects of Taxation on Multinational Corporations* (with M. Feldstein and J.R. Hines), Chicago: University of Chicago Press, 1995.

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*Taxing Multinational Corporations* (with M. Feldstein and J. R. Hines), Chicago: University of Chicago Press, 1995.

*Studies in International Taxation* (with A. Giovannini and J. B. Slemrod), Chicago: University of Chicago Press, 1993.

*Financial Markets and Financial Crises*, Chicago: University of Chicago Press, 1991.

*Asymmetric Information, Corporate Finance, and Investment*, Chicago: University of Chicago Press, 1990.

## Books

*Healthy, Wealthy, and Wise* (with J.F. Cogan and D.P. Kessler), Hoover Institution Press and AEI Press, 1<sup>st</sup> ed., 2005; 2<sup>nd</sup> ed., 2011.

*Seeds of Destruction* (with P. Navarro), FT Publishing, 2010.

*The Mutual Fund Industry: Competition and Investor Welfare* (with M.F. Koehn, S.I. Ornstein, M. Van Audenrode, and J. Royer), New York: Columbia Business School Publishing, 2010.

*The Aid Trap: Hard Truths About Ending Poverty* (with W. Duggan), Columbia Business School Publishing, 2009

## Textbooks

*Principles of Economics* (with A.P. O'Brien), Pearson Prentice Hall, 1<sup>st</sup> ed., 2006; 2<sup>nd</sup> ed., 2008; 3<sup>rd</sup> ed., 2010.

*Money, Banking, and the Financial System* (with A.P. O'Brien), Pearson Prentice Hall, 1<sup>st</sup> ed. 2012

*Macroeconomics* (with A.P. O'Brien and M. Rafferty), Pearson Prentice Hall, 1<sup>st</sup> ed., 2012

*Money, the Financial System, and the Economy*, Reading: Addison-Wesley Publishing Company, 1<sup>st</sup> ed., 1994; 2<sup>nd</sup> ed., 1997; 3<sup>rd</sup> ed., 2000; 4<sup>th</sup> ed., 2002; 5<sup>th</sup> ed., 2004; 6<sup>th</sup> ed., 2007.

## Publications

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"The Effect of Medicare Coverage for the Disabled on the Market for Private Insurance" (with J.F. Cogan and D.P. Kessler), *Journal of Health Economics* 29 (2010): 418-428.

"The Effect of Massachusetts' Health Reform on Employer-Sponsored Insurance Premiums" (with J.F. Cogan and D.P. Kessler), *Forum for Health Economics and Policy*, 2010.

"The Mortgage Market Meltdown and House Prices" (with C. Mayer), *The B.E. Journal of Economic Analysis & Policy* 9: Issue 3 (Symposium), Article 8 (2009).

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"To Bundle or Not to Bundle: Firms' Choices Under Pure Building" (with A. Saha and J. Lee), *International Journal of the Economics of Business*, 14 (2007): 59-83.

"The Effects of Progressive Income Taxation on Job Turnover" (with W.M. Gentry), *Journal of Public Economics* 88 (September 2004): 2301-2322.

"Business, Knowledge, and Global Growth", *Capitalism and Society*, 1 (2006).

"Precautionary Savings and the Governance of Nonprofit Organizations" (with R. Fisman), *Journal of Public Economics*, 2005.

"Government Debt and Interest Rates" (with E. Engen), in M. Gertler and K. Rogoff, *NBER Macroeconomics Annual 2004*, Cambridge: MIT Press, 2005.

"Entrepreneurship and Household Saving" (with W.M. Gentry), *Advances in Economic Analysis and Policy*, 4 (2004).

"Taxing Multinationals" (with M. Devereux), *International Taxation and Public Finance* 10(2003):469-487.

"The Effect of the Tax Reform Act of 1986 on the Location of Assets in Financial Services Firms" (with R. Altshuler), *Journal of Public Economics* 87 (January 2003):109-127.

"The Role of Nonprofit Endowments" (with R. Fisman), in E. Glaeser, ed., *The Governance of Not-For-Profit Organizations*, Chicago: University of Chicago Press, 2003.

"Are There Bank Effects in Borrowers' Costs of Funds?: Evidence from a Matched Sample of Borrowers and Banks" (with K.N. Kuttner and D.N. Palia), *Journal of Business* 75 (October 2002): 559-581.

"The Share Price Effects of Dividend Taxes and Tax Imputation Credits" (with T.S. Harris and D. Kemsley), *Journal of Public Economics* 79 (March 2001): 569-596.

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"Tax Policy and Entrepreneurial Entry" (with W.M. Gentry), *American Economic Review* 90 (May 2000): 283-287.

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"A Reexamination of the Conglomerate Merger Wave in the 1960s" (with D. Palia), *Journal of Finance* 54 (June 1999): 1131-1152.

"Inflation and the User Cost of Capital: Does Inflation Still Matter?" (with D. Cohen and K.A. Hassett), in M. Feldstein, ed., *The Costs and Benefits of Achieving Price Stability*, Chicago: University of Chicago Press, 1999.

"Are Investment Incentives Blunted by Changes in Prices of Capital Goods?: International Evidence" (with K.A. Hassett), *International Finance* 1 (October 1998): 103-125.

"Capital-Market Imperfections and Investment," *Journal of Economic Literature* 36 (March 1998): 193-225.

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"Tax Policy and Investment," (with K.A. Hassett), in A.J. Auerbach, ed., *Fiscal Policy: Lessons from Economic Research*, Cambridge: MIT Press, 1997.

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"The Political Economy of Branching Restrictions and Deposit Insurance: A Model of Monopolistic Competition Among Small and Large Banks" (with N. Economides and D. Palia), *Journal of Law and Economics* 39 (October 1996): 667-704.

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"Benefits of Control, Managerial Ownership, and the Stock Returns of Acquiring Firms" (with D. Palia), *RAND Journal of Economics* 26 (Winter 1995): 782-792.

"Executive Pay and Performance: Evidence from the U.S. Banking Industry" (with D. Palia), *Journal of Financial Economics* 39 (1995): 105-130.

"Tax Policy, Internal Finance, and Investment: Evidence from the Undistributed Profits Tax of 1936-1937" (with C. Calomiris), *Journal of Business* 68 (October 1995): 443-482.



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"Precautionary Saving and Social Insurance" (with J. Skinner and S. Zeldes), *Journal of Political Economy* 105 (April 1995): 360-399.

"Expanding the Life-Cycle Model: Precautionary Saving and Public Policy" (with J. Skinner and S. Zeldes), *American Economic Review* 84 (May 1994): 174-179.

"The Tax Sensitivity of Foreign Direct Investment: Evidence from Firm-Level Panel Data" (with J. Cummins), in M. Feldstein, J.R. Hines, and R.G. Hubbard, eds., *Effects of Taxation on Multinational Corporations*, Chicago: University of Chicago Press, 1995.

"International Adjustment Under the Classical Gold Standard: Evidence for the U.S. and Britain, 1879- 1914" (with C. Calomiris), in T. Bauoumi, B. Eichengreen, and M. Taylor, eds., *Modern Perspectives on the Gold Standard*, Cambridge: Cambridge University Press, 1995.

"Internal Finance and Firm-Level Investment" (with A. Kashyap and T. Whited), *Journal of Money, Credit, and Banking* 27 (August 1995): 683-701.

"Do Tax Reforms Affect Investment?" (with J.G. Cummins and K.A. Hassett), in J.M. Poterba, ed., *Tax Policy and the Economy*, vol. 9, Cambridge: MIT Press, 1995.

"The Importance of Precautionary Motives for Explaining Individual and Aggregate Saving" (with J. Skinner and S. Zeldes), *Carnegie-Rochester Conference Series on Public Policy* 40 (June 1994): 59-126.

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**PAPERS PRESENTED***University Seminars*

Bard College, University of Bergamo, University of California (Berkeley), University of California (Los Angeles), University of California (San Diego), Carleton, University of Chicago, Columbia, University of Dubuque, Emory, University of Florida, University of Central Florida, Florida Atlantic University, George Washington, Georgetown, Harvard, Hendrix College, University of Illinois, Indiana University, Johns Hopkins, Laval, Lehigh, University College (London), University of Kentucky, London School of Economics, MIT, University of Maryland, University of Miami, Miami University, University of Michigan, University of Minnesota, New York University, Northwestern, Oxford, University of Pennsylvania, Princeton, Rice, University of Rochester, Stanford, Syracuse, University of Miami, University of Texas, Texas Tech University, Tufts, University of Virginia, University of Wisconsin (Madison), University of Wisconsin (Milwaukee), Virginia Tech, and Yale.

*Conference Papers Presented*

American Council for Capital Formation, Washington, DC, June 1994.

American Economic Association, New Orleans, 2008; Chicago 2007; Boston, 2006; Philadelphia, 2005; San Diego, January 2004; Atlanta, January 2002; New Orleans, January 2001; Boston, January 2000; New York, January 1999; New Orleans, January 1997; San Francisco, January 1996; Washington, D.C., January 1995; Boston, January 1994; Anaheim, January 1993; Washington, D.C., December 1990; Atlanta, December 1989; New York, December 1988; Chicago, December 1987; New Orleans, December 1985; Dallas, December 1984.

American Enterprise Institute, Conference on Private Equity, 2007; Conference on Corporate Taxation, 2006; Conference on Multinational Corporations, 2004, 2003; Conference on Multinational Corporations, February 1999; Conference on Income Inequality, January 1999; Conference on Transition Costs of Fundamental Tax Reform, November 1998; Conference Series on Social Insurance Reform, 1997-1998; Conference Series on Fundamental Tax Reform, 1995-1998; Conference on Distributional Analysis of Tax Policies, Washington, D.C., December 1993.

American Finance Association, New Orleans, January 2008; San Diego, January 2004; Boston, January 2000; New York, January 1999; New Orleans, January 1997.

Association of Environmental and Resource Economists, Dallas, December 1984; San Francisco, December 1983.

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Brookings Panel on Economic Activity, September 1994, April 1988, September 1987, September 1986, April 1986, September 1985.

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Congressional Research Service Conference for Members of the Ways and Means Committee, Baltimore, October 2001.

Deutsche Bundesbank Conference on Investing for the Future, Frankfurt, Germany, May 2000.

Eastern Economic Association, Boston, March 1988; Boston, February 1983.

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Energy Modeling Forum, Stanford University, August 1983; February 1983; August 1982.

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Federal Reserve Bank of Boston, Annual Economic Conference, North Falmouth, Massachusetts, June 1995.

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Hoover Institution, Conference on Fundamental Tax Reform, December 1995.

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